



**ASANTE
AKIM NORTH
MUNICIPAL ASSEMBLY**

**P. O. Box AG 155, Agogo-Ashanti
Digital Address: AN-001 3-9919**

Kindly quote this number and date on all correspondence

Our Ref:.....

Your Ref:.....

Date: 28/02/2025

**THE REGIONAL PLANNING OFFICER
RPCU
KUMASI**

SUBMISSION OF 2025 ANNUAL PROGRESS REPORT

In furtherance of the reporting obligation of the MMDAs as provision in the National Planning (System) Act, Act 480, and the National Development Planning Systems Regulation 2016 (LI 2232) I submit here with the 2025 Annual Progress Report of the Asante Akim North Municipal Assembly for your information and attention.

Thank you.

**HABIB ADAM
(MUNICIPAL COORDINATING DIRECTOR)
for: MUNICIPAL CHIEF EXECUTIVE**

**HON. REGIONAL MINISTER
REGIONAL CO-ORDINATING COUNCIL
KUMASI**

**cc: THE DIRECTOR GENERAL
NATIONAL DEVELOPMENT PLANNING COMMISSION
P.O. BOX CT-633
ACCRA**





**MINISTRY OF LOCAL GOVERNMENT, CHIEFTAINCY AND
RELIGIOUS AFFAIRS**

ASANTE AKIM NORTH MUNICIPAL ASSEMBLY

IMPLEMENTATION OF DISTRICT MEDIUM-TERM DEVELOPMENT

PLAN (2022-2025)

ANNUAL PROGRESS REPORT

FEBRUARY, 2026

Contents

EXECUTIVE SUMMARY	1
CHAPTER ONE	2
1.0 INTRODUCTION	2
1.2.0 DISTRICT PROFILE	2
1.2.1 Location and Size	2
1.3 PURPOSE OF MONITORING AND EVALUATION	3
1.4 ACHIEVEMENTS AND CHALLENGES WITH THE IMPLEMENTATION OF ANNUAL ACTION PLAN... 3	
1.4.1 Achievement	3
1.4.2 PROPORTION OF THE DMTDP IMPLEMENTED	5
1.4.3 CHALLENGES ENCOUNTERED IN THE PLAN IMPLEMENTATION	7
1.5 PROCESSES INVOLVED	7
CHAPTER TWO	8
2.0 MONITORING AND EVALUATION OF ACTIVITIES	8
2.1.0 PROGRAMMES/ PROJECTS STATUS FOR THE YEAR 2025	8
2.1.1 Economic Development	8
2.1.2 Social Development	9
2.1.3 Environment, Infrastructure and Human Settlement	9
2.1.4 Governance Corruption and Public Accountability	9
2.1.5 Implementation, Coordination, Monitoring and Evaluation	10
2.1.6 Emergency Planning and Preparedness	10
2.2 REPAIR AND MAINTENANCE OF EXISTING INFRASTRUCTURE- 2025.....	14
2.3 UPDATE ON FUNDING SOURCES AND DISBURSEMENT	25
2.3.1 Funding Sources	25
2.3.2 Funds Received	25
2.3.3 Internally Generated Funds (IGF) Performance	25
2.3.4 Implementation of Annual Action Plan (AAP)	25
2.3.5 Measures to Improve Revenue Mobilization	25
2.3.6 Outlook for 2026	26
2.3.7 District Assemblies Common Fund (DACF)	26
2.3.8 Trend Analysis of Budget Performance (2021–2025)	28
2.3.9 Challenges with regards to Disbursement	29
2.4 UPDATE ON INDICATORS AND TARGETS	34
2.4.0 Update on the Core District Indicators and Targets	34
2.5.1 Ghana School Feeding Programme, Capitation Grant and Free Senior High School (SHS) Programme	45

2.5.2 HIV/AIDS Awareness Programmes and Activities implemented for the year 2025....	46
2.5.3 Ghana Productive Safety Net Project 2 (GPSNP2).....	46
2.5.4 Livelihood Empowerment Against Poverty (LEAP) Programme	46
2.5.5 ONE DISTRICT ONE FACTORY PROGRAMME (1D1F).....	47
2.5.6 TREE PLANTING EXERCISE	47
2.6 ADMINISTRATIVE AND HUMAN RESOURCE ISSUES.....	49
2.7 EVALUATION AND PARTICIPATORY M&E.....	52
2.7.1 Evaluation Conducted, Their Findings & Recommendations	52
2.8 PARTICIPATORY MONITORING AND EVALUATION UNDERTAKEN AND THEIR RESULTS	54
CHAPTER THREE	56
3.0 THE WAY FORWARD	56
3.1 KEY ISSUES ADDRESSED AND THOSE YET TO BE ADDRESSED	56
3.1.1 KEY CHALLENGES AND DIFFICULTIES ENCOUNTERED IN THE PLAN IMPLEMENTATION WHICH ARE YET TO BE ADDRESSED.	57
3.2 RECOMMENDATIONS.....	58
3.3 CONCLUSION.....	59

LIST OF TABLES

TABLE 1.1 ANNUAL ACTION PLAN (AAP) IMPLEMENTED	5
TABLE 1.2 PROPORTION OF ANNUAL ACTION PLANS (AAP) IMPLEMENTED AS AT THE END OF THE FOURTH YEAR	6
TABLE 2.1 PROJECTS REGISTERED 2025	11
TABLE 2.2 REPAIR AND MAINTENANCE OF EXISTING INFRASTRUCTURE	15
TABLE 2.3 PROGRAMMES REGISTERED 2025	16
TABLE 2.4 UPDATE ON REVENUE SOURCES (2025)	26
TABLE 2.5- UPDATE ON EXPENDITURE/DISBURSEMENT	27
TABLE 2.6 CAPEX BUDGET ALLOCATION AND IMPLEMENTATION OF ACTIVE PROJECTS	30
TABLE 2.7 ESTIMATED COST AND COST OVERRUNS OF ACTIVE PROJECTS	32
TABLE 2.8- UPDATE INDICATORS AND TARGETS/ CORE INDICATOR ANALYSIS	36
TABLE 2.9- UPDATE ON CRITICAL DEVELOPMENT AND POVERTY ISSUES IN 2025	48
TABLE 2.10- POLITICAL LEADERSHIP, STAFF STRENGTHS AND THE UPDATE OF KEY LOGISTICS OF ASANTE AKIM NORTH MUNICIPAL ASSEMBLY.....	49
TABLE 2.11- STAFF STRENGTH OF ASANTE AKIM NORTH MUNICIPAL ASSEMBLY.....	49
TABLE 2.12 CAPACITY DEVELOPMENT AS AT THE END OF THE YEAR (2025).....	51
TABLE 2.13- UPDATE ON KEY LOGISTICS	51
TABLE 2.14- EVALUATIONS CONDUCTED IN 2025	53
TABLE 2.15- SHOWS THE DETAIL OF PM&E CONDUCTED.....	55

EXECUTIVE SUMMARY

The 2025 Annual Progress Report (APR) of Asante Akim North Municipal Assembly provides an assessment of the implementation of policies and strategies outlined in the 2022-2025 District Medium Term Development Plan (DMTDP) under the Agenda for Jobs II: Creating Prosperity and Equal Opportunity for All.”

The annual report of the Assembly covers its performance from the first quarter to the fourth quarter of 2025, highlighting the implementation of harmonized programmes and projects outlined in the District Medium Term Development Plan (DMTDP) 2022-2025.

The report has been put together from the result of the assessment of a set of indicators and targets which have been adopted for monitoring and evaluation, and the achievements of programmes and projects implemented in 2025.

The purpose of the report is as follows:

- Provide information on the level of implementation of activities in the 2025 Composite Annual Action Plan.
- Make recommendations for addressing the weaknesses and the challenges.

The report provides an update on the status of actions taken on programmes and projects implemented during the year 2025. Specifically, it addresses the following:

- Programme/Project status for the year 2025
- Update on disbursement from funding sources
- Update on indicators and targets
- Update on critical development and poverty issues
- The way forward for programmes and project implementation in 2025

The report is presented in three chapters.

Chapter One comprises the purpose of the M&E for the year 2025, processes involved and the challenges encountered in the implementation of the MMTDP.

Chapter Two provides an update on disbursements and funding sources; analysis on core and district specific indicators and targets; update on critical development and poverty issues; evaluations conducted, their findings and recommendation; participatory M&E undertaken and their results.

The final chapter discusses key issues addressed, those yet to be addressed and the way forward.

CHAPTER ONE

1.0 INTRODUCTION

The Asante Akim North Municipal Assembly, in accordance with the National Development Planning Systems Act, 1993, (Act 480) and the National Development Planning Systems Regulation 2016 (LI 2232), is mandated to prepare Quarterly and Annual Progress Reports for the benefit of its internal and external stakeholders, including the Assembly Members, Civil Society Organisations (CSOs), Regional Coordinating Council (RCC), Ministry of Local Government, Chieftaincy and Religious Affairs and National Development Planning Commission (NDPC).

The 2025 Annual Progress Report (APR) which marks the final year of implementation of the four-year Development Plan provides an assessment of the implementation of policies and strategies outlined in 2022-2025 District Medium Term Development Plan (DMTDP) under the Agenda for Jobs II: Creating Prosperity and Opportunity for All with the six main pillars, namely:

- ❖ Economic Development;
- ❖ Social Development;
- ❖ Environment, Infrastructure and Human Settlements;
- ❖ Governance, Corruption and Social Accountability,
- ❖ Emergency Planning and Preparedness and;
- ❖ Implementation, Coordination, Monitoring and Evaluation

The implementation of intervention under these development dimensions is aimed at achieving the main goals of Build a Prosperous Society, Create Opportunity for All, Safeguard the Natural Environment and Ensure a Resilient Built Environment, Maintain a Stable, United and Safe Society, Mainstream Emergency Planning And Preparedness into Ghana's development planning Agenda at all levels, Improving Delivery of Development Outcome at all levels and that of the Municipal Assembly which is to improve the living standards of the people by providing equitable access to basic social services such as quality health care and education, safe drinking water, proper sanitation, good roads and security.

1.2.0 DISTRICT PROFILE

1.2.1 Location and Size

Asante Akim North Municipality is among the two hundred and fifty-four (254) Metropolitan, Municipal and Municipal Assemblies in Ghana. The Municipal was upgraded to municipality status (Asante Akim North Municipal Assembly) by a Local Government (Asante Akim North Municipal Assembly) Establishment Instrument, 2020 (L.I.2421).

The Municipality shares boundaries with Sekyere Kumawu and Sekyere Afram Plains in the North, Kwahu East in the East, Asante Akim South and Asante Akim Central in the South and Sekyere East in the West. The Municipal is located in the Eastern part of Ashanti Region and lies between latitude 6° 30' North and 7° 30' North and longitude 0° 15' West and 1° 20' West.

It covers a land area of 1,126square kilometers constituting 4.6percent of the regions land area (24,389square kilometers). According to the 2021 Population and Housing Census (PHC) the total population of the Municipal was 85,788 comprising Forty-Two Thousand Males and Forty-Three Thousand Seven Hundred Eighty-Eight Females. The proximity of the Municipal to Eastern Region provides ready for markets for its agricultural produce.

1.3 PURPOSE OF MONITORING AND EVALUATION

In order to achieve the goal of Asante Akim North Municipal Assembly and the national Agenda for Jobs II, without leaving any programmes and projects out or unfulfilled, the Municipal Assembly has prepared a monitoring and evaluation plan for the implementation of MMTDP (2022-2025). The monitoring and evaluation exercise carried out aimed to track progress made towards implementing the MMTDP and the 2025 Annual Action Plan. The specified purposes for the monitoring and evaluation during the year under review were as follows:

- ❖ To ensure the implementation of planned programmes and projects and to ascertain the status of development programmes and projects in the municipal
- ❖ To ensure accountability of resources used and result obtained
- ❖ To make informed decision on the future of projects and provide opportunities for stakeholders feedback
- ❖ To identify challenges which are likely to effect the achievement of the Municipal Goal and Objective under the Agenda For Jobs II
- ❖ To enable stakeholders to determine through evidence based information, the effects of the various interventions implemented over the medium term and the impact in terms of positive transforming the lives of all beneficiaries in the municipality

1.4 ACHIEVEMENTS AND CHALLENGES WITH THE IMPLEMENTATION OF ANNUAL ACTION PLAN

1.4.1 Achievement

Annual Action Plan Implemented

During the year under review, the Asante Akim North Municipal Assembly implemented a number of programmes and projects across the various development dimensions. These interventions contributed to the implementation of Government's Agenda for Jobs II and the attainment of the Sustainable Development Goals (SDGs), while achieving the Asante Akim North Municipal Assembly's goal of improving the living standards of residents through enhanced access to basic social services such as healthcare, education, safe drinking water, sanitation, road infrastructure and security.

Under the Economic Development dimension, twenty (20) activities were planned and all were successfully implemented. Similarly, forty-eight (48) activities planned under Social Development were fully implemented to promote an equitable and healthy society.

Under Environment, Infrastructure and Human Settlements, fifteen (15) activities were initiated for implementation. Out of this number, thirteen (13) were successfully completed while two (2) have been rolled over to the 2026 Annual Action Plan.

In the area of Governance, Corruption and Public Accountability, all fifteen (15) planned activities were successfully implemented to strengthen institutional capacity, transparency and citizen participation in governance.

Furthermore, six (6) activities under Emergency Planning and Preparedness were fully implemented to reduce disaster risks and improve response mechanisms in the Municipality. Under Implementation, Coordination, Monitoring and Evaluation, ten (10) activities were planned, out of which eight (8) were successfully implemented while two (2) have been rolled over to the 2026 plan.

A total of one hundred and fourteen (114) activities were planned for implementation under the various development dimensions. By the end of the year, the Assembly had implemented one hundred and ten (110) activities, representing 96% of the planned targets, while four (4) activities (4%) have been rolled over to the 2026 plan for implementation.

The Assembly recorded significant achievements in the final year of the four-year Medium-Term Development Plan. It is anticipated that under the new Medium-Term Development Plan (2026–2029), all planned programmes and projects will be fully implemented to improve the welfare of the people of Asante Akim North.

It can be inferred that the Asante Akim North Municipal Assembly has made significant progress in improving the living standards of its people through equitable access to basic social services such as quality healthcare, education, safe drinking water, sanitation, road infrastructure, and security. The Assembly also advanced key development objectives, including promoting agriculture as a viable business for the youth, improving agricultural productivity and efficiency, supporting livestock and poultry development for food security and income generation, improving access to land for industrial development, and promoting local economic development.

The implementation of these activities contributed to creating opportunities for all, safeguarding the natural environment, ensuring a resilient built environment, and maintaining a stable and safe society. These achievements have enhanced access to social services and infrastructure, thereby improving the overall quality of life of the people of Asante Akim North.

The table below shows Annual Action Plan implemented

TABLE 1.1 ANNUAL ACTION PLAN (AAP) IMPLEMENTED

S/ N	Development Dimension	2022		2023		2024		2025	
		Pla n	Execute d	Pla n	Execute d	Pla n	Execute d	Pla n	Execute d
1	Economic Development	22	22	23	23	21	21	20	20
2	Social Development	32	32	27	27	28	28	48	48
3	Environment Infrastructure and Human Settlement	21	21	22	21	25	21	15	13
4	Governance Corruption and Public Accountability	14	13	11	11	13	13	15	15
5	Emergency Planning and Preparedness	3	3	4	4	3	3	6	6
6	Implementatio n, Coordination, Monitoring and Evaluation	10	9	15	13	15	11	10	8
	TOTAL	102	100	102	99	105	97	114	110

Source: AANMA, MPCU, 2025

1.4.2 PROPORTION OF THE DMTDP IMPLEMENTED

The Asante Akim North Municipal Assembly initiated one hundred and fourteen (114) programmes and projects in 2025 as outlined in the Composite Annual Action Plan. Of these, one hundred and nine (109) were new initiatives, while five (5) were continuing projects from the previous year.

Out of the total programmes and projects implemented, ninety-nine (99) were non-physical activities, while fifteen (15) were physical projects.

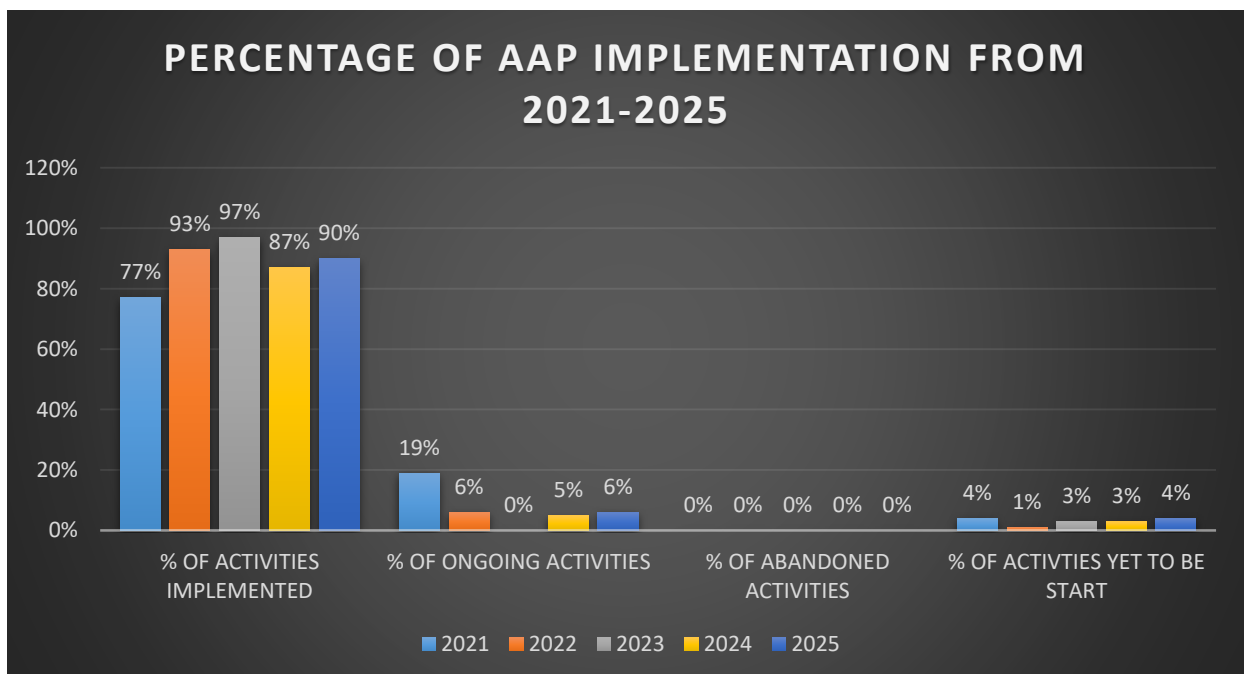
By the end of the year, the Assembly had successfully completed one hundred and three (103) programmes and projects, representing 90% of the total planned activities. The remaining

eleven (11) projects, comprising four (4) that were not started representing 4% and seven (7) representing 6% that are ongoing, will be rolled over into the 2026 plan for implementation.

TABLE 1.2 PROPORTION OF ANNUAL ACTION PLANS (AAP) IMPLEMENTED AS AT THE END OF THE FOURTH YEAR

Indicators	Baseline 2021	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025
1. Proportion of the annual action plans implemented by the end of the year						
a. Percentage of activities completed	77%	93%	97%	87%	100%	90%
b. Percentage of ongoing activities	19%	6%	0%	5%	1%	6%
c. Percentage of activities abandoned	0%	0%	0%	0%	0%	0%
d. Percentage of activities yet to start	4%	1%	3%	8%	1%	4%
2. Proportion of the overall medium-term development plan implemented	20.3%	25%	25%	24%	26%	96%

Source: AANMA, MPCU, 2025



1.4.3 CHALLENGES ENCOUNTERED IN THE PLAN IMPLEMENTATION

While the Asante Akim North Municipal Assembly achieved notable success in implementing the plan, several operational challenges were encountered:

- i. **Untimely and erratic release of DACF:** As the major source of funding, delays in the District Assemblies Common Fund (DACF) affected plan implementation.
- ii. **Insufficient sustainable funding:** Limited financial resources hindered the activities of the Municipal Planning and Coordinating Unit (MPCU).
- iii. **Inadequate logistics:** Inadequate funds and vehicles hampered monitoring and evaluation of activities in the Medium-Term Development Plan (MTDP).
- iv. **Inadequate and scattered data:** Limited availability of comprehensive data on revenue items affected projections and revenue generation for the Municipality.
- v. **Difficulty in obtaining departmental data:** Some departments and units, including non-decentralized departments and agencies, were slow to provide necessary information.
- vi. **Untimely submission of information:** Delays in providing requested data by various departments further constrained planning and monitoring efforts.

1.5 PROCESSES INVOLVED

The Annual Action Plan (AAP) and Annual Progress Report (APR) were prepared through a participatory process. Sector heads briefed Departmental Heads in meetings, reviewing performance, targets, and achievements, with time for questions and clarifications.

Monitoring and evaluation of municipal projects and programmes involved key stakeholders such as Traditional Leaders, Assembly Members, Unit Committee Members, Opinion Leaders, User Agencies, and Community Members. A Monitoring Team made up of Department Heads and these stakeholders visited project and programme sites throughout the year. Reports from these visits, along with quarterly field visits, were compiled and analyzed.

To promote transparency and accountability, the Assembly also held town hall meetings with stakeholders, Development Partners, and the Media, where implemented projects and programmes were showcased.

CHAPTER TWO

2.0 MONITORING AND EVALUATION OF ACTIVITIES

2.1.0 PROGRAMMES/ PROJECTS STATUS FOR THE YEAR 2025

This section presents the projects and programmes implemented by the Asante Akim North Municipal Assembly in 2025, including details on funding, disbursement, and progress against planned targets. It also highlights key development and poverty issues, monitoring and evaluation findings, and outcomes from participatory monitoring.

The 2025 Annual Action Plan covered programmes and projects across various development sectors. Out of the 115 planned activities, 97 were implemented, while eight were deferred. Funding for the implemented activities came from Internally Generated Funds (IGF), the District Assemblies Common Fund (DACF), the DACF-Responsive Factor Grant (DACF-RFG), the Ghana Productive Safety Net Project II (GPSNP II), and Central Government Transfers (GoG) to the Departments of the Assembly.

2.1.1 Economic Development

The Municipality's goal under this dimension is to build a prosperous society. The key indicators used to measure performance include total agricultural output, average productivity of selected crops, the number of new industries established, and the number of new jobs created. Details of the performance of these indicators are presented in the table below.

Agricultural production improved compared to the base year. The average production of selected staple crops and animal products increased within the Municipality. This improvement is mainly due to the efforts of the Department of Agriculture, which carried out training programmes, field demonstrations, sensitization, and education on improved agricultural technologies and extension services. As a result, many farmers adopted improved farming methods.

Farmers also had access to quality seeds and fertilizers, which helped increase yields and improve their income levels.

In addition, the Business Advisory Centre (BAC) implemented activities such as training entrepreneurs and facilitating access to financial support for small and medium enterprises (SMEs). These activities contributed to business growth, sustainability, and job creation in the Municipality.

2.1.2 Social Development

The Assembly implemented 30 activities aimed at promoting equal opportunities in health, education, water and sanitation, and social protection. These activities had a positive impact across these sectors.

In the health sector, the construction of CHPS compounds, furnishing of health centres, and support for health programmes contributed to improving access to healthcare and promoting healthy living.

In education, the renovation of school infrastructure, supply of learning materials, and support for educational programmes helped create a more conducive learning environment.

The Assembly also improved sanitation services and increased access to potable water in many communities. In addition, several social protection programmes were implemented to support vulnerable groups.

Overall, these efforts contributed to the Municipal goal of creating opportunities for all and improving the well-being of residents.

2.1.3 Environment, Infrastructure and Human Settlement

During the year under review, several programmes and activities were implemented by the Departments of the Assembly in the areas of environment, infrastructure, and human settlement. These activities were aimed at improving the natural and built environment, in line with the Municipal goal of safeguarding the environment and promoting a resilient built environment, as shown in the table below.

The Municipal Assembly resurfaced approximately 49 kilometres of feeder roads and carried out partial repairs on some urban roads within the Municipality. In addition, about 22 kilometres of feeder roads were reshaped to improve accessibility.

These interventions contributed to improving the efficiency and effectiveness of road transport infrastructure and services within the Municipality.

2.1.4 Governance Corruption and Public Accountability

To improve local governance and stakeholder engagement, the Assembly implemented several activities that involved Traditional Authorities, Assembly Members, Unit Committee Members, Opinion Leaders, NGOs, Community Members, and the Media in decision-making processes.

These activities, carried out under Governance, Corruption and Public Accountability by the Departments and Units of the Assembly, were effectively monitored to ensure accountability and transparency.

The successful implementation of these activities contributed positively to the Municipal goal of maintaining a stable, united, and safe society.

2.1.5 Implementation, Coordination, Monitoring and Evaluation

The successful implementation of the 2025 Annual Action Plan was made possible through effective coordination among the various Departments and Units of the Assembly. The Municipal Planning and Coordinating Unit (MPCU) played a key role in ensuring that planned programmes and projects were properly executed in line with approved targets and timelines.

Regular meetings were held to review progress, address challenges, and agree on practical solutions. Departments were encouraged to work together and share information to improve efficiency and avoid duplication of efforts.

Monitoring activities were carried out through field visits, site inspections, and review meetings. These exercises helped to track the progress of projects, ensure quality service delivery, and confirm that resources were used for their intended purposes. Quarterly monitoring reports were prepared and discussed to assess performance and identify areas that required improvement.

Through continuous monitoring, supervision and coordination, the Assembly was able to improve accountability, enhance service delivery, and ensure that most of the planned activities for the year were successfully implemented. This strengthened the overall performance of the Municipality and supported the achievement of its development goals.





2.1.6 Emergency Planning and Preparedness






The Assembly's Health Department, the Disaster Management Organization, and the Environmental Health and Sanitation Unit worked together to carry out emergency planning and preparedness activities during the year. These activities included public education and sensitization on disaster prevention, inspections of flood-prone and high-risk areas, and improved coordination among response agencies.




The collaboration strengthened the Municipality's ability to respond quickly and effectively to emergencies. It also increased public awareness on climate change, environmental sanitation, and disaster risk reduction.






As a result, the impact of climate-related events and other disasters, including related health risks, was minimized. Community members became better prepared to protect lives and property during emergencies. These efforts contributed to building a safer, more resilient Municipality.

TABLE 2.1 PROJECTS REGISTERED 2025

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source Of Funding	Date Started	Expected Date Of Completion	Expenditure to Date	Out Standing Balance	Implementation Status		Strategies To Improve Project Completion Rate	How Citizens were involved in monitoring of works contract	Remarks Summary on land acquisition and resettlement
Code	Name											%	Pictures			
	Construction of Police Station at Domeabra	Governance	Domeabra	Midland Reality Company Limited	434,114	08/08/2024	DACF-RFG	21/08/2024	08/02/2025	186,817.50	247,296.50	100%		Realistic resource allocation	Site visits	Traditional authorities donate land to the
	Completion of 1 No. 3 bed rooms self-contained bungalow at Agogo	Government	Agogo	Super Marcus Enterprise	342,729.00	03/10/2025	DACF	06/11/2025	06/02/2026	264,749	77,980	100%		Stakeholders engagement Prioritization	Community forums and meetings Collaboration with key stakeholders	Assembly as their contribution to the project
	Construction of 1 No. 6-unit Classroom block with office, store, staff common room, 6-seater water closet toilet and urinal for Saviour Basic School	Social development	Agogo	Ranaji Global Limited	1,300,680.00		DACF	22/12/2025	22/06/2026	0	1,300,680.00	20%		Regular monitoring and reporting		
	Construction of 1 No. 3-unit Classroom block with office, store, staff common, 3-seater kvip toilet and urinal construct and furnishing of 1 No. 3 Unit classroom	Social Development	Addokrom /Nsonyameye	Inner Citify Investment Limited	830,086.20		DACF	22/12/2025	22/06/2026	0	830,086.20	15%				

	Renovation of 4 No. 3-unit class rooms block at wioso	Social Development	Wioso/Ananekrom	Super Marcus Enterprise	342,729.00	03/10/2025	DACF	06/11/2025	06/02/2026	308,456.10	34,272.90	100%				
	Drill and Mechanize 5- No. borehole	Social Development	Teboh, Breadi, Wioso Kwadwamena	Super Marcus Enterprise	549,823.34		DACF	06/11/2025	11/02/2026			50%		Realistic resource allocation	Site visits	Traditional authorities donate land to the Assembly as their contribution to the project
	Completion of 1 No. Semi-detached bungalow at Agogo and Renovation of 2 No. 3-unit class rooms blocks at Ananekrom	Government/ social Development	Agogo/ Ananekrom	Northern Cities Limited Company	1,185,867.93		DACF	06/11/2025	06/05/2026	0	1,185,867.93	20%	 	Stakeholders engagement	Community forums and meetings	Collaboration with key stakeholders
	Evacuation of Refuse Dump	Environment / Human Settlement	Juansa, Waraponso, Agogo	Messrs Kaoba Company Limited	66,800.00	30/01/2024	DACF	15/02/2025	12/03/2025	66,800.00	0.00	100%		Prioritization	Regular monitoring and reporting	

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source Of Funding	Date Started	Expected Date Of Completion	Expenditure to Date	Out Standing Balance	Implementation Status		Strategies To Improve Project Completion Rate	How Citizens were involved in monitoring of works contract	Remarks Summary on land acquisition and resettlement
Code	Name											%	Pictures			
	Renovation / Maintenance of MCE Residence	Governance	Agogo	Messrs Alambay Enterprise	130,621.00	03/07/2025	DACF	09/07/2025	05/09/2025	130,621.00	0.00	100%		Realistic resource allocation	Site visits	Traditional authorities donate land to the Assembly as their contribution to the project
	Repairs of Minor Drainage	Environment/ Human Settlement	Agogo	messrs kobdizan ventures	84,000.00	03/10/2025	GoG	17/10/2025	19/01/2026	84,000	0.00	100%		Stakeholders engagement	Community forums and meetings	Collaboration with key stakeholders
	Grading and Potholes Patching (Reshaping)	Environment/ Human Settlement	Agogo/ Asenkyem	messrs kobdizan ventures	1,023,784.80	03/10/2025	GoG	17/10/2025	19/01/2026	517,731.00	506,053.50	100%		Prioritization	Regular monitoring	

) of some feeder roads													and reporting		
	Rehabilitation of Ananekrom Nsonyameye Feeder Road (5.50km)	Environment, Infrastructure and Human Settlement	Ananekrom Nsonyameye	Sico Construction Limited	870,148.73	07/03/2024	GPSN P	07/03/2024	23/09/2025	222,803.64	647,345.09	70%				
	Rehabilitation of Tinkon – Tinkon Junction Feeder Road (3.5km)	Environment, Infrastructure and Human Settlement	Serebuso	Wusuw Ventures	605,561.50	07/03/2024	GPSN P	07/03/2024	23/09/2025	275,000.50	330,561.00	72%				
	Rehabilitation of Bebuso-Fokuakura Feeder Road (4.2km)	Environment, Infrastructure and Human Settlement	Bebuso - Fokuakura	Jobans Construction & General Service Ltd.	1,210,120	26/09/2024	GPSN P	26/09/2024	31/09/2025	345,000.60	865,119.40	50%				
	Procure and supply of 1000 No. Dual, 400 Mono Desks & 80 Teachers Tables & Chair	Social Development	Municipal Wide	Sidaco Ventures	718,000.00	14/11/2024	DACF-RFG	018/07/2024	16/12/2024	718,000.00	0	100%				

From the table above, in 2025 15 physical projects were initiated for implementation. Of the fifteen (15) physical projects eight were fully implemented and seven (7) were ongoing at the various stage of completion. The fully completed physical projects constitute 44%, and ongoing 31%.

2.2 REPAIR AND MAINTENANCE OF EXISTING INFRASTRUCTURE- 2025

Maintenance is very crucial in every human setting. For Asante Akim North, Maintenance is the management of office properties, equipment, tooling and physical capital assets that are acquired and used to build, repair and maintain end item deliverables. It involves the processes, systems and manpower required to manage the life cycle of all acquired property or assets as defined above including control, accountability, responsibility, utilization and disposition.

Maintenance can yield benefits such as extend life span of equipment and building materials, improve value for money on assets and prevents cost of complete change of system of equipment.

Maintenance of Asante Akim North Municipal Assembly covers its stakeholders such as all the Decentralized Department, Town Councils, Security Systems and the MPCU. During the year under review the Assembly embarked on numerous repairs and maintenance on new and existing infrastructure. The following list of items were executed to ensure its sustainability:

- Office building, bungalows, machines and equipment
- Patching of potholes, reshaping of feeder roads, and drains in the communities
- Degraded Land

TABLE 2.2 Repair and Maintenance of Existing Infrastructure

Asset/ Infrastructure	Location	Type of maintenance	Estimated Cost	Actual Release	Gap	Expenditure	Recommendation
Road	Bebuso-Fokuakura	Rehabilitation of Feeder Road	1,210,120	345,000.60	865,119.40	345,000.60	Interim Payment Certificate, in respect of the Contractor be paid immediately to avert possible payment of demurrage
Road	Serebuoso	Rehabilitation of Tinkon – Tinkon Junction Feeder Road	605,561.50	275,000.50	330,561.00	275,000.50	
Assembly Bungalows & Office Buildings	Agogo	Renovations	130,621.00	130,621.00	0	130,621.00	
Road	Ananekrom- Nsonyameye	Rehabilitation of Ananekrom - Nsonyameye Feeder Road	870,148.73	222,803.64	647,345.09	222,803.64	
Road	Agogo -Town roads	Agogo	1,023,784.80	517,731.00		517,731.00	
Classroom Blocks	Wioso/Ananekrom	Renovations	342,729.00	308,456.10		308,456.10	

TABLE 2.3 PROGRAMMES REGISTERED 2025

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS		REMARKS
								%	Pictures	
Preparation of 2026-2029 MTDP	Implementation Coordination, Monitoring and Evaluation	105,000.00	IGF/GOG	05/03/2025	14/11/2025	54,000.00	51,000.00	100%		Fully implemented
Preparation of Composite Budget, Staff Compensations and Recurrent Expenditures	Implementation Coordination, Monitoring and Evaluation	20,000.00	IGF/GOG	30/06/2025	23/12/2025	5,000.00	15,000.00	100%		Fully implemented
Monitoring and Evaluation of Projects and programmes	Implementation Coordination, Monitoring and Evaluation	55,000.00	IGF/GOG	31/03/2025	18/12/2025	34,000	21,000.00	100%		Fully implemented
Organize Annual & Mid-Year Performance Review	Implementation Coordination, Monitoring and Evaluation	12,000.00	GOG/IGF	08/07/2025	09/07/2025	0.00	0	0%		Unable to implemented
Organize Data Collection On Ratable Properties	Implementation Coordination, Monitoring and Evaluation	20,000	IGF/GoG	10/03/2025	23/04/2025	0.00	0	0%		Unable to implemented
Organize statutory meetings	Implementation Coordination, Monitoring and Evaluation	120,000	GoG/IGF	15/01/2025	18/12/2025	120,000	0	100%		Fully implemented
Procurement of office Equipment (Computers & Accessories, Cabinet, A-4 Sheets)	Implementation Coordination, Monitoring and Evaluation	100,000	IGF/GoG	08/01/2025	31/12/2025	100,000	0	100%		Fully implemented
Procurement of Fuel, Vehicle Part and Office Furniture	Implementation Coordination, Monitoring and Evaluation	107,000	IGF/GoG	02/01/2025	31/12/2025	102,000	5,000	100%		Fully implemented
Support Community Initiated Project and Self-Help projects	Implementation Coordination, Monitoring and Evaluation	100,000	IGF/GoG	02/01/2025	31/12/2025	100,000	0	100%		Fully implemented
Payment of Rent and Accommodation	Implementation Coordination, Monitoring and Evaluation	35,000	IGF/GoG	15/04/2025	19/04/2025	23,000	12,000	100%		Fully implemented

-Cont.-

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS		REMARKS
								%	Pictures	
Organize National Functions (Farmers Day & Independence Day)	Implementation Coordination, Monitoring and Evaluation	85,000	GoG/IGF	06/03/2025	10/11/2025	85,000	0	100%		Fully implemented
Educate and sensitize rate payers on the need to pay taxes	Implementation Coordination, Monitoring and Evaluation	8,000	IGF	08/01/2025	20/11/2025	8,000	0	100%		Fully implemented
Organise Revenue Mobilisation Exercise	Implementation Coordination, Monitoring and Evaluation	25,000	GoG	11/01/2025	18/12/2025	25,000	0	100%		Fully implemented
Organise Participatory Fee fixing Meetings	Implementation Coordination, Monitoring and Evaluation	20,500	GoG	04/08/2025	06/11/2025	20,500	0	100%		Fully implemented
Training on LGS Protocols and the importance of Staff Appraisal	Implementation Coordination, Monitoring and Evaluation	15,000	GoG	03/04/2025	05/04/2025	15,000	0	100%		Fully implemented
Training Workshop on Assembly Structures on the Local Governance ACT	Economic Development	5,000	Others	05/02/2025	06/02/2025	5,000	0	100%		Fully implemented
Effective Impact Assessment, Communication, Report & Minute Writing	Economic Development	10,000	GoG	11/03/2025	13/03/2025	10,000	0	100%		Fully implemented
Training Workshop on the use of DDDP	Economic Development	4,000	IGF	12/02/2025	13/02/2025	4,000	0	100%		Fully implemented
Organize one planning session to strengthen research-extension farmer linkages	Economic Development	4,000	IGF	15/06/2025	15/06/2025	2,500	0	100%		Fully implemented

-Cont.-

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS		REMARKS
								%	Pictures	
Organize one TEDMAG trainings to improve the capacity of AEAs and MAOs in extension delivery and to strengthen market linkages	Economic Development	1,5000	MAG	22/05/2025	23/05/2025	1,500	0	100%		Fully implemented
Conduct seasonal yield analysis on maize, rice, cassava and tomatoes	Economic Development	1,000	IGF	02/08/2025	02/08/2025	1,000	0	100%		Fully implemented
Liaise with the procurement unit to procure 2,000 seedlings of coconut for farmers under the PERD program	Economic Development	35,000	Others	18/03/2025	19/03/2025	35,000	0	100%		Fully implemented
Train 100 women farmers on modern extraction of kernel oil and enrichment with additives	Economic Development	5,000	Others	27/03/2025	28/03/2025	5,000	0	100%		Fully implemented
Train 40 women vegetable farmers on the adoption of withholding periods of agrochemicals to enhance food safety	Economic Development	3,000	Others	09/01/2025	12/12/2025	3,000	0	100%		Fully implemented
Establish a demonstration to train farmers on selected crop/ livestock protocols	Economic Development	2,000	Others	23/01/2025	20/12/2025	2,000	0	100%		Fully implemented
Organize 6 bi- monthly municipal technical review meetings for proper coordination of activities	Economic Development	1,000	Others	10/07/2025	11/07/2025	1,000	0	100%		Fully implemented
Organize 6 bi-monthly management meetings to strengthen internal management	Trade, Industry and Tourism Services	3,000	IGF	27/04/2025	28/04/2025	3,000	0	100%		Fully implemented
Participate in regional technical review meetings, trainings & pln.	Trade, Industry and Tourism Services	10,000	GoG	15/02/2025	16/02/2025	10,000	0	100%		Fully implemented
Organise Sensitisation & feasibility studies to harness	Trade, Industry and Tourism Services	10,000	GoG	18/07/2025	18/08/2025	8,000	0	100%		Fully implemented

the tourism potential of Hwidiem waterfall										
--	--	--	--	--	--	--	--	--	--	--

-Cont.-

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS		REMARKS
								%	Pictures	
Register ten (10) Local Business Associations & Facilitate registration of at least fifty (50) Enterprises with the Office of Registrar of Companies	Trade, Industry and Tourism Services	5,000	GoG	15/05/2025	16/05/2025	5,000	0	100%		Fully implemented
Recommend at least twenty-five (25) MSMEs for GSA/FDA Certification and Licensing	Trade, Industry and Tourism Services	50,000	GoG	17/07/2025	19/07/2025	50,000	0	100%		Fully implemented
Facilitate access to credit for fifty (50) Enterprises	Trade, Industry and Tourism Services	2,000	IGF	25/04/2025	26/04/2025	2,000	0	100%		Fully implemented
Bring on board at least three (3) Development Partners to partner GEA in BDS Activities	Trade, Industry and Tourism Services	2,000	GoG	04/07/2025	05/07/2025	2,000	0	100%		Fully implemented
Submit at least five (5) business proposals for sponsorship per quarter to provide intervention for women	Trade, Industry and Tourism Services	10,000	GoG	08/10/2025	11/10/2025	10,000	0	100%		Fully implemented
Facilitate twenty (20) PWD Enterprises Formalization (Registration with GEA and ORC)	Trade, Industry and Tourism Services	5,000	GoG	11/03/2025	14/10/2025	5,000	0	100%		Fully implemented
Organize at least four (4) training programmes (management/technical) 1 per quarter	Trade, Industry and Tourism Services	10,000	GoG	24/09/2025	25/09/2025	10,000	0	100%		Fully implemented
Facilitate at least twenty-five (25) MSMEs to have access to market locally and internationally	Trade, Industry and Tourism Services	15,000	GoG	24/06/2025	27/06/2025	15,000	0	100%		Fully implemented

Support MSMEs to create at least two hundred (200) new jobs for the year under the various projects	Trade, Industry and Tourism Services	1,000,000	GoG	2/02/2025	15/12/2025	120,000	0	100%		Fully implemented

-Cont.-

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS		REMARKS
								%	Pictures	
Organize training for demarcation officers	Social Development	5,000	IGF/GoG	05/02/2025	07/02/2025	5,000	0	100%		Fully implemented
Facilitate the preparation of Local Plan	Social Development	3,000	IGF	25/04/2025	26/04/2025	3,000	0	100%		Fully implemented
Review of Local Plans	Social Development	3,000	IGF	22/08/2025	23/08/2025	3,000	0	100%		Fully implemented
Stakeholders engagement with the Traditional Council	Social Development	200,000	IGF/GoG	29/07/2025	30/07/2025	200,000	0	100%		Fully implemented
Organize Public Education on Development Control	Social Development	2,700	IGF/GoG	10/10/2025	11/10/2025	2,700	0	100%		Fully implemented
Organize Intensive Development Control Operations	Social Development	6,000	IGF/GoG	11/03/2025	02/12/2025	6,000	0	100%		Fully implemented
Organize Site meetings and inspection for On-going projects	Social Development	20,600	GoG	02/05/2025	03/05/2025	20,600	0	100%		Fully implemented
Prepare bill of quantity and material estimate for all Assembly projects	Social Development	7,500	GoG	02/09/2025	03/09/2025	7,500	0	100%		Fully implemented
Take Inventory on some selected roads	Social Development	180,000	GoG	04/09/2025	05/09/2025	180,000	0	100%		Fully implemented
Organize Hygiene Sensitization in Schools	Social Development	2,000	IGF	25/07/2025	26/07/2025	2,000	0	100%		Fully implemented
Organize Hygiene Education for food vendors	Social Development	10,000	IGF/GoG	17/05/2025	17/05/2025	10,000	0	100%		Fully implemented
Sensitize the general public on Environmental Sanitation	Social Development	2,000	IGF	26/08/2025	27/08/2025	2,000	0	100%		Fully implemented
Organize regular hostels, industries and other premises inspections	Social Development	5,000	GoG	25/06/2025	25/06/2025	5,000	0	100%		Fully implemented

Maintenance of Sanitary Sites	Social Development	3,000	GoG	04/10/2025	04/10/2025	3,000	0	100%		Fully implemented
Triggering and Monitoring of communities for construction of household toilets	Social Development	2,500	IGF	19/02/2025	20/02/2025	2,500	0	100%		Fully implemented
Organize Monthly Clean Up Exercises (Sanitation Day)	Social Development	250,000	IGF/DACF	19/02/2025	20/02/2025	250,500	0	100%		Fully implemented

Conduct Malaria Control	Social Development	10,000	GoG	30/08/2025	30/08/2025	10,000	0	100%		Fully implemented
Procured Skip Containers & Sanitary tools	Social Development	350,000	IGF	25/09/2025	26/09/2025	320,000	0	100%		Fully implemented
Monitor child protection activities in at least six (6) communities within the municipality.	Social Development	2,000	IGF	01/10/2025	04/10/2025	2,000	0	100%		Fully implemented
Conduct sensitization and awareness sessions on the menace of child labour in at least four (4) child labour-prone communities.	Social Development	8,000	GoG	16/05/2025	17/05/2025	8,000	0	100%		Fully implemented
Ensure the resolution of 100% of reported child rights abuse cases received by the department.	Social Development	3,000	GoG	15/08/2025	16/08/2025	3,000	0	100%		Fully implemented
Conduct an educational campaign on child rights promotion and protection in four (4) selected institutions, organizations, and communities	Social Development	8,000	GoG	04/08/2025	05/08/2025	8,000	0	100%		Fully implemented
Register persons with disabilities and update their records in communities across the various area councils.	Social Development	25,000	IGF	09/09/2025	12/09/2025	25,000	0	100%		Fully implemented
Conduct monitoring and evaluation of beneficiaries of the disability fund.	Social Development	20,000	GoG	02/03/2025	14/05/2025	20,000	0	100%		Fully implemented
Conduct sensitization and educational sessions for persons with disabilities across the various area councils	Social Development	3,000	IGF	17/04/2025	18/05/2024	3,000	0	100%		Fully implemented
Provide economic, educational, and health	Social Development	1,200,000	DACF	17/04/2025	18/05/2024	1,150,000	0	100%		Fully implemented

support services to persons with disabilities.										
Conduct quarterly monitoring of all day care centres in the municipality.	Social Development	3,000	IGF	17/04/2025	18/05/2024	3,000	0	100%		Fully implemented

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS		REMARKS
								%	Pictures	
Conduct an annual performance review of day care centre operations with operators and other stakeholders.	Social Development	5,000	IGF/GoG	05/02/2025	07/02/2025	5,000	0	100%		Fully implemented
Respond promptly to 100% of cases and referrals from Juaso Government Hospital, Agogo Presbyterian Hospital, and other health facilities	Social Development	3,000	IGF	25/04/2025	26/04/2025	3,000	0	100%		Fully implemented
Process payments for and monitor all six (6) LEAP activities within the year.	Social Development	3,000	IGF	22/08/2025	23/08/2025	3,000	0	100%		Fully implemented
Organize two (2) community durbars across the various area councils.	Social Development	2,500	IGF	07/08/2025	08/08/2025	2,500	0	100%		Fully implemented
Organize a breast cancer awareness celebration	Social Development	200,000	IGF/GoG	29/07/2025	30/07/2025	200,000	0	100%		Fully implemented
Conduct World Menstrual Hygiene education in ten (10) basic schools	Social Development	2,700	IGF/GoG	10/10/2025	11/10/2025	2,700	0	100%		Fully implemented
Organize 100 home management programs across the various area councils	Social Development	6,000	IGF/GoG	11/03/2025	02/12/2025	6,000	0	100%		Fully implemented
Conduct two (2) sensitization sessions per quarter on gender-based violence in four (4) selected communities within the various area councils	Social Development	20,600	GoG	02/05/2025	03/05/2025	20,600	0	100%		Fully implemented
Monitoring of 100% of juveniles referred by the	Social Development	7,500	GoG	02/09/2025	03/09/2025	7,500	0	100%		Fully implemented

district court in accordance with court orders and statutory guidelines										
To prepare 100% of all social enquiry reports referred to the department by the district court	Social Development	180,000	GoG	04/09/2025	05/09/2025	180,000	0	100%		Fully implemented

-Cont.-

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS		REMARKS
								%	Pictures	
Organise 'My First Day at School' for Pupils	Social Development	5,000	IGF/GoG	05/02/2025	07/02/2025	5,000	0	100%		Fully implemented
Support GES to Organize BECE Mock Exams	Social Development	15,000	IGF	25/04/2025	26/04/2025	20,500	0	100%		Fully implemented
Organize workshop on how to conduct an Action Research for all Teachers	Social Development	3,000	IGF	22/08/2025	23/08/2025	3,000	0	100%		Fully implemented
Support the Needy but Brilliant Students (Girls) to Pursue High Education	Social Development	50,500	IGF	07/08/2025	08/08/2025	32,450	0	100%		Fully implemented
Supervision and Monitoring of Schools in the Municipality	Social Development	200,000	IGF/GoG	29/07/2025	30/07/2025	200,000	0	100%		Fully implemented
Conduct Monitoring and Supervision visits to health facilities (ISS)	Social Development	2,700	IGF/GoG	10/10/2025	11/10/2025	2,700	0	100%		Fully implemented
Organize Expanded Programme on Immunization (EPI)	Social Development	6,000	IGF/GoG	11/03/2025	02/12/2025	6,000	0	100%		Fully implemented
Integrated Disease Surveillance and Response (IDSR)	Social Development	20,600	GoG	02/05/2025	03/05/2025	20,600	0	100%		Fully implemented
Undertake operational research and data reviews (Research and Data Analysis)	Social Development	7,500	GoG	02/09/2025	03/09/2025	7,500	0	100%		Fully implemented
Implement malaria control activities	Social Development	180,000	GoG	04/09/2025	05/09/2025	180,000	0	100%		Fully implemented

Organize Family Planning Services activities	Social Development	2,000	IGF	25/07/2025	26/07/2025	2,000	0	100%		Fully implemented
Organize Nutrition Programs	Social Development	10,000	IGF/GoG	17/05/2025	17/05/2025	10,000	0	100%		Fully implemented
Sensitization on Climate Change and Strategies to Reduce Its Effects.	Social Development	2,000	IGF	26/08/2025	27/08/2025	2,000	0	100%		Fully implemented
Anti - Bush fire Campaigns	Social Development	5,000	GoG	25/06/2025	25/06/2025	5,000	0	100%		Fully implemented
Disaster & Emergency responses activities	Social Development	3,000	GoG	04/10/2025	04/10/2025	3,000	0	100%		Fully implemented

-Cont.-

PROGRAMME DESCRIPTION	DEVELOPMENT DIMENSION OF POLICY FRAMEWORK	AMOUNT INVOLVED SUM GH¢	SOURCE OF FUNDING	DATE STARTED	EXPECTED DATE OF COMPLETION	EXPENDITURE TO DATE	OUTSTANDING BALANCE	IMPLEMENTATION STATUS		REMARKS
								%	Pictures	
Media Sensitization on Disaster Prevention and Mitigation	Social Development	5,000	IGF/GoG	05/02/2025	07/02/2025	5,000	0	100%		Fully implemented
Rehabilitation of Degraded Land Using Coconut/Cashew/Palm Trees	Social Development	3,000	IGF	25/04/2025	26/04/2025	3,000	0	100%		Fully implemented
Pre-flood Cleaning Exercise /Desilting Works	Social Development	3,000	IGF	22/08/2025	23/08/2025	3,000	0	100%		Fully implemented
Inspection of Flood Prone Areas/Projects wrongly and improperly sited	Social Development	2,500	IGF	07/08/2025	08/08/2025	2,500	0	100%		Fully implemented
Inspection of Market Centres and other Commercial Establishment, and Government Institutions for their fire preparedness	Social Development	200,000	IGF/GoG	29/07/2025	30/07/2025	200,000	0	100%		Fully implemented
Public Education on Road Safety		2,700	IGF/GoG	10/10/2025	11/10/2025	2,700	0	100%		Fully implemented

2.3 UPDATE ON FUNDING SOURCES AND DISBURSEMENT

2.3.1 Funding Sources

The Municipal Assembly performs its administrative and development functions through three major sources of funding: Internally Generated Funds (IGF), the District Assemblies Common Fund (DACF), and the District Assemblies Common Fund – Responsive Factor Grant (DACF-RFG), formerly known as the District Development Facility (DDF). The IGF mainly consists of revenue from rates, licenses, fees and fines, rent, stool land receipts, and development levies.

For the 2025 fiscal year, the Assembly budgeted a total amount of GH¢14,027,615.88 to support its administrative and development activities. These funds were expected to be sourced mainly from DACF, DACF-RFG, IGF, donor support, and other Government of Ghana (GoG) funding sources.

2.3.2 Funds Received

As at the end of the 2025 fiscal year, the Asante Akim North Municipal Assembly had received a total amount of GH¢15,943,400.36, representing 114% of the total budgeted amount. This indicates that the Assembly exceeded the expected funds by GH¢1,915,784.48.

2.3.3 Internally Generated Funds (IGF) Performance

The Asante Akim North Municipal Assembly projected GH¢1,276,974.70 as its Internally Generated Funds (IGF) target for the 2025 fiscal year. By the end of the year, the Assembly had mobilized GH¢1,110,754.39, representing 87% of the projected target.

This resulted in a shortfall of GH¢166,220.31, representing 13% of the expected IGF. Consequently, the Assembly was unable to meet its IGF revenue target for the year under review.

A comparison of revenue performance between 2024 and 2025 shows an improvement in IGF mobilization.

In 2024, the Assembly mobilized GH¢927,831.31 against a budgeted amount of GH¢1,238,974.70, representing 74.89% of the target.

In 2025, the Assembly mobilized GH¢1,110,754.39 out of a budgeted amount of GH¢1,276,974.70, representing 87% of the target.

This indicates that the Assembly improved its revenue performance in 2025 compared to 2024.

2.3.4 Implementation of Annual Action Plan (AAP)

Despite the increase in revenue mobilization, the Assembly did not fully achieve its annual revenue target. However, it successfully implemented 96% of the activities captured in the approved Annual Action Plan (AAP).

This achievement was largely due to prudent financial management and the effective use of the limited resources available. The Assembly continued to pursue its mandate of improving the living standards of residents through the provision of basic social services such as quality healthcare, education, safe drinking water, improved sanitation, better road networks, and enhanced security.

2.3.5 Measures to Improve Revenue Mobilization

Although the Assembly did not achieve its IGF target for 2025, several measures have been instituted to improve revenue mobilization in the 2026 fiscal year.

These include:

Conducting a data collection exercise to develop a comprehensive revenue database to facilitate the identification of revenue sources and improve revenue collection.

Training and equipping revenue collectors to enhance their capacity and efficiency in revenue mobilization.

Implementing monitoring mechanisms to reduce revenue leakages and improve accountability in revenue collection.

2.3.6 Outlook for 2026

It is expected that the implementation of these strategies will significantly improve revenue mobilization in the 2026 fiscal year, thereby enhancing the Assembly's capacity to finance and implement more developmental projects within the municipality.

2.3.7 District Assemblies Common Fund (DACF)

The amount budgeted for the District Assemblies Common Fund (DACF) in 2025 was GH¢4,030,393.24. However, the actual amount received by the Asante Akim North Municipal Assembly as at the end of the year was GH¢11,097,934.35, representing 275% of the total budgeted amount.

This resulted in an increase of GH¢7,067,541.11, representing 175% above the expected funds.

The increase placed the Assembly in a better position to implement the Annual Action Plan (AAP), particularly infrastructure projects, as the District Assemblies Common Fund (DACF) remains the main source of funding for the execution of physical infrastructure projects within the municipality.

Table 2.4 UPDATE ON REVENUE SOURCES (2025)

Revenue Sources	Estimates					Performance				
	2021	2022	2023	2024	2025	2021	2022	2023	2024	2025
DACF	3,771,577.00	3,890,035.24	3,820,035.24	3,697,335.24	4,030,393.24	1,464,218.46	1,932,175.19	3,820,035.24	1,680,745.92	11,097,934.35
DACF-RFG	873,933.00	1,619,787.32	1,550,500.00	1,969,683.10	658,795.10	886,910.00	1,184,495.15	-	1,831,011.00	-
MP's CF	300,000.00	500,000.00	540,000.00	940,000.00	940,000.00	294,652.07	451,786.15	379,657.72	749,853.91	1,159,954.02
IGF	785,366.00	917,485.00	1,064,485.00	1,238,974.40	1,276,974.7	699,614.92	1,101,593.41	1,003,685.26	927,831.31	1,110,754.39
MSHAP/HIV	-	-	20,358.00	20,358.00	-	-	-	13,231.00	2,358.00	-
PWDs CF	-	220,000.00	220,756.91	398,956.91	-	33,132.64	87,203.20	220,756.91	390,547.30	-
LEAP	149,300.86	120,000.00	-	-	1,350,000.00	-	120,000.00	-	405,972.00	1,287,936.00
GOG	-	3,143,644.00	4,127,424.82	4,854,723.35	3,151,332.84	260,464.71	3,636,354.80	4,736,225.34	5,535,821.45	751,991.60
MAG	-	82,449.36	218,197.24	755,721	0	-	82,449.36	423,090.24	304,893.00	0
GPSNP2	-	-	-	-	2,620,120.00	-	-	-	-	534,830

Source: Compiled from AANMA, Finance Dept. & Budget Unit Raw Data – 2025

TABLE 2.5- UPDATE ON EXPENDITURE/DISBURSEMENT

Budget Items	2021			2022			2023			2024			2025		
	Approved	Release	Expend.	Approved	Release	Expend.	Approved	Release	Expend.	Approved	Release	Expend.	Approved	Release	Expend.
Compensation	2,177,447.00	2,843,910.51	2,843,910.51	68,484.00	96,223.59	96,223.59	4,015,764.82	4,729,463.31	4,729,463.31	4,880,707.35	5,652,909.33	5,652,909.33	7,633,653.60	-	6,907,695.43
Goods and Services	2,987,878.00	1,833,827.95	1,833,827.95	794,001.00	765,889.41	765,889.41	6,796,196.82	2,601,495.15	2,601,495.15	5,604,609.85	3,423,083.54	3,423,083.54	9,296,032.05	-	4,647,751.81
CAPEX	2,860,335.00	1,331,922.93	1,331,922.93	55,000.00	60,291.80	60,291.80	2,780,432.00	561,907.31	561,907.31	3,390,435.10	1,982,726.73	1,982,726.73	17,566,230.05	-	1,383,698.51
Others	-	-	-	9,447,030.08	7,611,448.40	7,611,448.40	-	-	-	-	-	-			

Source: Compiled from AANMA, Finance Dept. & Budget Unit Raw Data – 2025

2.3.8 Trend Analysis of Budget Performance (2021–2025)

An analysis of the budget performance of the Asante Akim North Municipal Assembly from 2021 to 2025 shows variations in the approved budget, releases, and actual expenditures across the three main expenditure items: Compensation, Goods and Services, and Capital Expenditure (CAPEX).

2.3.8.1 Compensation of Employees

Over the five-year period, expenditure on compensation generally increased. In 2021, the Assembly spent GH¢2,843,910.51, which exceeded the approved budget of GH¢2,177,447.00. In 2022, expenditure stood at GH¢96,223.59, reflecting a relatively low approved budget for that year. From 2023 to 2024, compensation expenditure increased significantly, reaching GH¢4,729,463.31 and GH¢5,652,909.33 respectively. In 2025, the Assembly spent GH¢6,907,695.43, indicating a continued increase in staff-related expenditure despite the absence of recorded releases for the year in the table.

2.3.8.2 Goods and Services

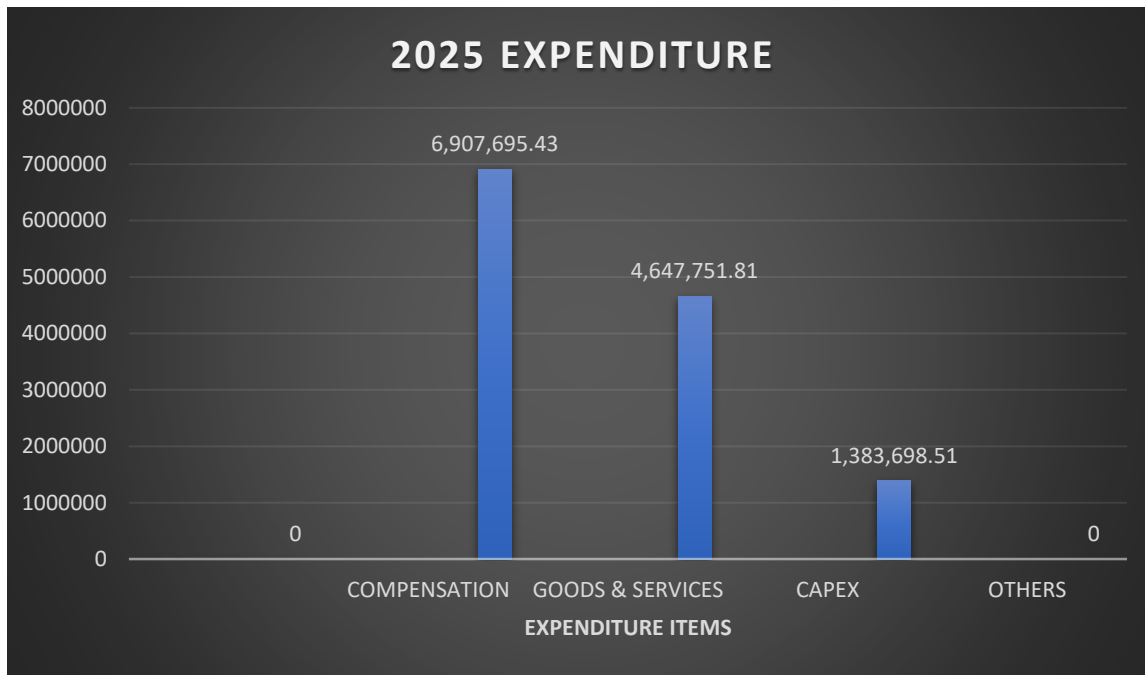
Spending on goods and services fluctuated during the period under review. In 2021, the Assembly spent GH¢1,833,827.95 out of an approved amount of GH¢2,987,878.00. In 2022, expenditure was GH¢765,889.41, slightly below the approved amount. A higher approved budget was recorded in 2023 (GH¢6,796,196.82), but only GH¢2,601,495.15 was spent. In 2024, expenditure increased to GH¢3,423,083.54. In 2025, the Assembly spent GH¢4,647,751.81, indicating a gradual increase in spending on operational activities over time.

2.3.8.3 Capital Expenditure (CAPEX)

Capital expenditure also showed significant fluctuations over the years. In 2021, the Assembly spent GH¢1,331,922.93 out of an approved GH¢2,860,335.00. In 2022, both the approved budget and expenditure were relatively low, with GH¢60,291.80 spent. In 2023, expenditure declined to GH¢561,907.31 despite a higher approved budget. However, in 2024, capital expenditure increased to GH¢1,982,726.73. In 2025, although the approved capital budget increased substantially to GH¢17,566,230.05, actual expenditure was GH¢1,383,698.51, suggesting that a large portion of the capital projects budget was yet to be utilized.

Overall, the analysis indicates that while the Assembly continued to increase its approved budgets over the years, actual spending often depended on the level of funds released. Expenditure on compensation showed a steady increase, reflecting rising staff costs, while goods and services and capital expenditure experienced fluctuations due to variations in funding releases and project implementation.









Bar chart showing the Expenditure for the year 2025



2.3.9 Challenges with regards to Disbursement

- Delay in the release of Funds from the Central Government
- Inadequate Human Resource for Revenue Mobilization
- Inadequate Motivation for revenue collectors.

TABLE 2.6 CAPEX Budget Allocation and Implementation of Active Projects

Multi-Year CAPEX throw forward		MTBF Envelope		Performance		Details on Capital Projects, 2025											
Annual Estimate	Annual Estimate	Annual ceilings		Approved/Released	Expenditure	Project											
Total Medium-Term Plan Estimate (plan)						Code	Name	Age	Original Estimate cost	Revised cost	Expenditure to date	Outstanding balance	Completion status		Time overruns	Cost overruns	Land acquisition and resettlement
													%	picture			
2022-2025	2026	2026	2025	2025	2025		Construction of Police Station at Domeabra		434,114	-	186,817.50	247,296.50	100%		1 Year	-	Traditional authorities donate land to the Assembly as their contribution to the project
11,049,110.07	12,726,780.80			17,566,230.05	1,383,698.51		Completion of 1 No. 3-bedroom Self-Contained Bungalow		342,729.00	-	264,749	77,980	100%		-	-	
							Construct and furnish 1 No. 6-unit classroom block		1,300,680.00	-	0.00	1,300,680.00	20%		-	-	
							Construct and furnishing of 1 No. 3 Unit classroom		830,086.20	-	0.00	830,086.20			-	-	
							Evacuation of Refuse Dump		66,800.00	-	66,800.00	0.00	100%		-	-	
							Renovation / Maintenance of MCE Residence		130,621.00	-	130,621.00	0.00	100%		-	-	
							Repairs of Minor Drainage		84,000.00	-	84,000.00	0.00	100%		-	-	
							Grading and Potholes Patching (Reshaping) of some feeder roads		1,023,784.80	-	517,731.00	506,053.50	100%		-	-	
							Rehabilitation of Ananekrom Nsonyameye Feeder Road (5.50km)	2 years	8870,148.73	-	222,803.64	647,345.09	70%		2 Years	-	

CAPEX Budget Allocation and Implementation of Active Projects



Multi-Year CAPEX throw forward		MTBF Envelope		Performance		Details on Capital Projects, 2025											
Annual Estimate	Annual Estimate	Annual ceilings		Approved/Released	Expenditure	Project											
Total Medium-Term Plan Estimate (plan)						Code	Name	Age	Original Estimate cost	Revised cost	Expenditure to date	Outstanding balance	Completion status		Time overruns	Cost overruns	Land acquisition and resettlement
													%	picture			
2022-2025	2026	2026	2025	2025	2025		Rehabilitation of Tinkon – Tinkon Junction Feeder Road (3.5km)	2 years	605,561.50	-	275,000.50	330,561.00	72%		1 year	-	Traditional authorities donate land to the Assembly as their contribution to the project
11,049,110.07							Rehabilitation of Bebus Feeder Road (4.2km)	2 years	1,210,120	-	345,000.60	865,119.40	50%		1 year	-	

TABLE 2.7 Estimated Cost and Cost overruns of Active Projects

Sector	Total Contract Sum	Revised Contract Sum	Cost overruns	Actual Payment	Outstanding Balance	% Work Done
Transport Grading and Potholes Patching (Reshaping) of some feeder roads	1,023,784.80	-	-	517,731.00	506,053.50	100%
Rehabilitation of Ananekrom Nsonyameye Feeder Road (5.50km)	870,148.73	-	-	222,803.64	647,345.09	70%
Rehabilitation of Tinkon – Tinkon Junction Feeder Road (3.5km)	605,561.50	-	-	275,000.50	330,561.00	72%
Rehabilitation of Bebus Feeder Road (4.2km)	1,210,120	-	-	345,000.60	865,119.40	50%
Education Construction of 1 No. 6-unit Class room room block with office, store, staff common room, 6-seater water closet toilet and urinal for Saviour Basic School	1,300,680.00	-	-	0	1,300,680.00	20%
Construction of 1 No. 3-unit Class room room block with office, store, staff common, 3-steater kvip toilet and urinal onstruct and furnishing of 1 No. 3 Unit	830,086.20	-	-	0	830,086.20	15%

Water & Sanitation Drill and Mechanize 5- No. borehole	549,823.34	-	-	80,000.00		20%
Governance Construction of Police Station at Domeabra	434,114	-	-	247,296.50	186,817.50	100%
Completion of 1 No. Semi-detached bungalow at Agogo and Renovation of 2 No. 3-unit class rooms blocks at Anankrom	1,185,867.93	-	-	0	1,185,867.93	15%

2.4 UPDATE ON INDICATORS AND TARGETS

2.4.0 Update on the Core District Indicators and Targets

This section presents the performance of the district's core indicators and the targets set under the Agenda for Jobs II. The indicators and their targets are grouped under the different development dimensions. The table below shows the indicators, their targets for 2025, the actual performance for 2024 and 2023, and the 2022 baseline.

Economic Development

Under the Economic Development dimension, the Municipal goal is to build a prosperous society. The indicators under this dimension measure agricultural production and crop productivity, the number of new industries established, the number of new jobs created, and the percentage change in Internally Generated Funds (IGF).

During the year under review, the Department of Agriculture implemented all planned activities within the Municipality. However, the production output of selected crops and animal production did not exceed their indicative targets.

There has been a significant increase in the adoption and use of improved technologies introduced by the Department of Agriculture among farmers. Fertilizers, maize seeds, and Agra rice seeds were also distributed to farmers through the Food System Resilience Program (FSRP). Under the Feed Ghana Programme, a total of 125 bags of rice seeds were distributed to beneficiary farmers during the reporting period.

The Nkoko Nketenkete initiative, which is one of the intervention projects under the Feed Ghana Programme, was also implemented during the reporting period. The Municipality received poultry feed and 6,000 day-old chicks for brooding and subsequent distribution to beneficiary households, with the aim of improving household poultry production.

The Business Advisory Centre (BAC), in collaboration with the Ministry of Trade and Industry, registered sixty-one (61) businesses with the Ghana Enterprises Agency (GEA) and facilitated the registration of eighty-six (86) enterprises with the Office of the Registrar of Companies. An amount of GH¢185,100.00 was also provided as credit support to seven (7) entrepreneurs within the Municipality.

Through these interventions, MSMEs were supported under the JICA EDPK OJT Output 2 programme to create new jobs during the year under review. These initiatives have contributed to the establishment of new businesses and the expansion of existing ones, while also creating employment opportunities for the youth in the Municipality

Social Development

Under this dimension, education is considered a basic requirement for the development of the Municipality and the nation as a whole. The Assembly supported the Education Directorate to implement its programmes and activities during the year under review.

The successful implementation of education programmes, including the provision of physical infrastructure, teaching and learning materials, and other support services, made schools more attractive to pupils and students within the Municipality. This resulted in a high Net Enrolment Ratio at all levels of education, while the Gender Parity Index, Completion Rate, and Pass Rate also improved significantly.

In the health sector, the proportion of the population with valid NHIS cards exceeded the targets for all categories. All health facilities in the Municipality were fully functional, including the various CHPS compounds.

Maternal deaths in health facilities have **reduced significantly from 125 (2022) to 40 (2024)**, showing improvement in maternal health care in the Municipality. However, efforts must continue to achieve and sustain the **target of zero maternal deaths**. This improvement contributed to the achievement of the Municipal objective of ensuring affordable universal health coverage and reducing morbidity and mortality in the Municipality.

During the year under review, there was no recorded case of child trafficking in the Municipality. Sanitation services also improved compared to the previous year, while access to safe drinking water increased.

This improvement was made possible through the provision of sanitation facilities and equipment by the Municipal Assembly, as well as the drilling of mechanized boreholes, particularly in rural communities. These interventions support the Municipality's goal of creating equal opportunities and improving the living conditions of residents.

TABLE 2.8- UPDATE INDICATORS AND TARGETS/ CORE INDICATOR ANALYSIS

Indicator (Categorised by Development Dimension)	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025	Key Programmes Undertaken During the Year	Challenges Encountered in the Year	Policy Recommendation			
Economic development											
Total output in agricultural production (Yield of Major Crops (MT/Ha))											
Maize	1.5	2.5	2.1	3.0	2.25	Conduct seasonal yield analysis on maize, rice, cassava and tomatoes	Inadequate logistics such as motorcycles wellington boots, and field bags affects the day to day extension activities.	Construction of cocoa/farming road within the municipality			
Rice (Milled)	3.6	3.26	2.0	4.0	2.3						
Cassava	15.5	15.6	15.6	-	-						
Yam	8.7	8.9	8.6	-	-	Train 100 women farmers on modern extraction of kernel oil and enrichment with additives	Delay release of funds	Funds for activities should be released on time to enhance the implementation of activities planned for each quarter.			
Cocoyam	4.8	4.9	5.0	-	-						
Plantain	17.6	17.7	16.2	18.0	17.3						
Tomato	-	-	3.5	6.0	3.67	Establish a demonstration to train farmers on selected crop/ livestock protocols	Insufficient storage structures	Government should employ more Extension agents to reduce the high AEA to farmer ratio experienced in the extension services			
Onion	-	-	19.8	23.7	17.7						
Pepper	-	-	5.3	7.5	5.4						
Garden eggs	-	-	19.5	25.0	19.8	Organize farm and home visit	Lack of irrigation facilities to help farmers in crop production	Government and NGO's should support for the provision all needed logistics for effective and efficient delivery of extension services to farmers.			
Watermelon	-	-	25.2	30.0	24.5						
Cattle	1,684	2,144	2,939	-	-						
Sheep	7,774	8,651	8,844	-	-	Organize farm and home visit	Lack of irrigation facilities to help farmers in crop production	Government and NGO's should support for the provision all needed logistics for effective and efficient delivery of extension services to farmers.			
Goat	11,423	13,016	13,421	-	-						
Pig	2,193	2,855	3,601	-	-						
Poultry	44,018	89,160	150,000	-	-	Organize farm and home visit	Lack of irrigation facilities to help farmers in crop production	Government and NGO's should support for the provision all needed logistics for effective and efficient delivery of extension services to farmers.			
Average productivity of selected crop (mt/ha)									Organize farm and home visit	Lack of irrigation facilities to help farmers in crop production	Government and NGO's should support for the provision all needed logistics for effective and efficient delivery of extension services to farmers.
Maize	0	0	2.5	3.0	2.25						
Rice (Milled)	1.10%	1.50%	3.26	4.0	2.3						
Plantain	17.40%	16.20%	17.7	18.0	17.3	Organize farm and home visit	Lack of irrigation facilities to help farmers in crop production	Government and NGO's should support for the provision all needed logistics for effective and efficient delivery of extension services to farmers.			
Tomato	5.20%	5.40%	5.53	6.0	3.67						
Watermelon	21.20%	22.10%	31.2	30.0	24.5						
Onion	1001.2%	17.89%	23.4	23.7	17.7	Organize farm and home visit	Lack of irrigation facilities to help farmers in crop production	Government and NGO's should support for the provision all needed logistics for effective and efficient delivery of extension services to farmers.			
Pepper	0	0	7.8	7.5	5.4						
									Organize farm and home visit	Lack of irrigation facilities to help farmers in crop production	Government and NGO's should support for the provision all needed logistics for effective and efficient delivery of extension services to farmers.
						Organize farm and home visit	Lack of irrigation facilities to help farmers in crop production	Government and NGO's should support for the provision all needed logistics for effective and efficient delivery of extension services to farmers.			

-cont-

Indicator (Categorised by Development Dimension)	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025	Key Programmes Undertaken During the Year	Challenges Encountered in the Year	Policy Recommendation			
Economic development											
Number of New Industries Established											
Agriculture	2	1	0	1	0	Construction of industries	High startup cost Lack of skill workforce Limited access to finance	Provide tax incentives, Easier business registration, Financial support			
Industry	1	1	0	1	0						
Service	2	2	0	2	0						
Number of New Jobs Created											
Agriculture	13,220	17,720	17,930	20,000	-						
Industry	48	84	82	150	7						
Service	6	92	22	50	86						
Percentage Change in IGF	11%	17%	9%	15							
SOCIAL DEVELOPMENT											
Education											
Net Enrolment Ratio											
Kindergarten	90.1	73.34	83.0	-	-	Construction of classroom blocks	high school costs cultural biases	Expand school infrastructure			
Primary	95.9	82.84	87.69	-	-						
JHS	46.3	52.54	66.82	-	-						
Gender Parity Index											
Kindergarten	1.00	0.99	1	-	-	Supply of learning materials	poor infrastructure	Implement programs targeting girls' education and marginalized groups			
Primary	0.94	0.97	0.98	-	-						
JHS	0.90	1.04	1.02	-	-						
SHS	0.92	1	1	-	-	Financial support to the needy	long distances to schools child labor				
Completion Rate											
Kindergarten	111.7	118.76	134.77	-	-						
Primary	176.6	102.62	101.93	-	-						
JHS	129.8	106.94	107.61	-	-						
	26.9	93.74	121.66	-	-						
SHS	111.7	118.76	134.77	-	-						

SOCIAL DEVELOPMENT								
Pass Rate								
JHS	97.9	98	98.4	-	-	BECE Registration	Insufficient number of computers at the Exams office	
SHS								
Health								
Proportion of Health Facilities that are Functional								
CHPS Compound	100%	100%	100%	100%	100%	Quarterly Integrated Supportive Supervision Routine Immunisation and Cold Chain Management Monitoring of tuberculosis control activities at facilities and community levels Trained staffs on RsLog and E-Tracker	Limited Funding Poor Infrastructure Staff Shortages	Regular Facility Assessments Upgrade Infrastructure Staff Training and Deployment
Clinics	100%	100%	100%	100%	100%			
Health Centre	100%	100%	100%	100%	100%			
Hospital	100%	100%	100%	100%	100%			
Prevalence of malnutrition (institutional)								
Underweight	1.1%	0.90%	0.6%	3.8%	0.3	Organise nutrition programmes	Limited Resources Lack of Awareness Poor Monitoring	Regular Nutrition Screening Training for Staff Community and Family Involvement
Maternal mortality ratio (Institutional)	139/100,000	103/100,000	40\100,000	125/100,000	73/100,000			
Malaria Case Fatality (Institutional)	0%	0%	0%	0.08%	0.00			
Proportion of Population with Valid NHIS Cards								
Total				69%	60%	Free NHIS registration of pupils from school feeding schools. Indigent Registration	Inadequate financial resources to undertake this category of registration Limited Lack of commitment and corporation from heads of school feeding schools Data Management Iss.	registration of pupils should considered as part of assessment of Heads of school All inhabitants from communities without network connectivity must be declared as indigent
Indigents	0.5%	1.2%	4%	4%	7%			
Informal	10.7%	22.2%	49%	25%	18%			
Aged	1.2%	2.6%	6%	3%	3%			
Under 18years	9%	23.3%	58%	32%	21%			
Pregnant Women	1.5%	2.3%	5%	3%	2%			
Number of Births and Deaths Registered								
Birth								
Male	872	930	750	-	-	Community sensitization on birth and death registration. Radio advertisement.	Poor internet connections, vehicle to transport staffs to communities.	Infant birth should be registered under 1 year. Online registration
Female	893	917	707	-	-			

-cont-

Indicator (Categorised by Development Dimension)	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025	Key Programmes Undertaken During the Year	Challenges Encountered in the Year	Policy Recommendation
SOCIAL DEVELOPMENT								
Death								
Male	-	334	-	1%	-	Community sensitization on birth and death registration. Radio advertisement.	Financial constrains to undertake the activities of the dept.	Financial assistance to ensure that registrations are been done at all centers
Female	-	254	-	1%	-			
Children Below 18	-	-	-	0	-			
Youth (18-35Years)	-	-	-	1%	-			
Adult (Above 35 Years)	-	-	-	1%	-			
Proportion of Population with Sustainable Access to Safe Drinking Water Sources								
District	62%	76.6%	79.8%	87%	88%	Drilled no. of boreholes	Inadequate funding	Increase investment in water infrastructure
Urban	48%	58%	60.2%	62%	62%	Monitored all water facilities in the municipal	Inadequate monitoring and supervision of water facilities	Strengthen community water management system
Rural	14%	18.6%	19.6%	25%	27%			
Proportion of Population with Access Improved Sanitation Service								
District	45%	46.12%	85.5%	92%	89%	Sensitize the general public on Environmental Sanitation	Poor attitude toward sanitations	Strengthen sanitation bye-laws enforcement
Urban	29%	28%	48.5%	50%	49%	Organize regular hostels, industries and other premises inspections	High cost of construction sanitation facilities	Promote household toilet construction
Rural	16%	18.12%	37%	40%	40%			
						Organize Monthly Clean Up Exercises (Sanitation Day)	Inadequate household toilet facilities	Increase investment in sanitation facilities
						Promotion and Education on Household toilets		
Number of Recorded Cases of Child Trafficking and Abuse								
Child Trafficking	0	0	0	0	0	<i>Monitor child protection activities in at least six (6) communities within the municipality.</i>	Inadequate resources to carry out activities Inadequate funds to give continuous orientation	Provision of funds to the Department to carryout field activities
Male	0	0	0	0	0			
Female	0	0	0	0	0			

								and capacity building to vulnerable group	
--	--	--	--	--	--	--	--	---	--

Indicator (Categorised by Development Dimension)	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025	Key Programmes Undertaken During the Year	Challenges Encountered in the Year	Policy Recommendation
Social Development								
Number of Recorded Cases of Child Trafficking and Abuse								
Child Abuse						Conduct an educational campaign on child rights promotion and protection in four (4) selected institutions, organizations, and communities	Lack of means of transport to facilitate and monitor the work of the department	Provision of transport and logistics to the Department for effective and efficient service delivery
Male	0	0	0	0	0			
Female	0	0	0	0	0			
Total	0	0	0	0	0			
Environment, Infrastructural and Human Settlement								
Percentage of Road Network in Good Condition								
Total	45.6km	115km	59km	75km	43km	Grading and Potholes Patching Reshaping of some selected roads Rehabilitation of feeder roads	Inadequate of funding Lack of allocation for DRIP machines	Timely payment of contractors Fund should be allocated for DRIP
Urban	33.60km	55km	24km	45km	21km			
Feeder	12km	60km	35km	30km	22km			
Percentage of Communities Covered by Electricity								
District	89.5%	100%	95%	98%	95%	Collaboration with Ministry of Energy and ECG in electricity extension services and rural electrification	Inadequate funds	Fund should be allocated for rural electrification to ensure that light is extended to other rural communities
Urban	100%	100%	100%	100%	100%			
Rural	85%	88%	92%	98%	92%			
Governance, Corruption And Public Accountability								
Reported Cases of Crime								
Rape	6	0	0	1	0	Sensitization and education of the populace	Inadequate funds	Fund should be allocated for such programmes to ensure crime free and peace environment
Robbery	1	0	0	1	0			
Defilement	2	0	0	1	0			
Murder	0	0	0	1	0			
Possessing of Narcotic Drugs	0	0	0	1	0			
Theft	23	0	34	20	6			
Drug Abuse	16	0	0	1	0			

Domestic Violence	16	0	0	1	0			
-------------------	----	---	---	---	---	--	--	--

Indicator (Categorised by Development Dimension)	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025	Key Programmes Undertaken During the Year	Challenges Encountered in the Year	Policy Recommendation
Emergency Planning and Preparedness								
Number of New Industries Established								
Bushfire	12	0	8	5	-	Anti - Bush fire Campaigns Media Sensitization on Disaster Prevention and Mitigation Pre-flood Cleaning Exercise /Desilting Works Inspection of Flood Prone Areas/Projects wrongly and improperly sited	Inadequate logistics and equipment Limited funding Weak warning system	Media Sensitization on Disaster Prevention and Mitigation Pre-flood Cleaning Exercise /Desilting Works Inspection of Flood Prone Areas/Projects wrongly and improperly sited
Flood	0	0	2	2	-			
Wind/Rain Storm	6	0	9	8	-			
Implementation, Coordination, Monitoring And Evaluation								
Percentage of Annual Action Plan Implemented								
Percentage of Annual Action Plan Implemented	93%	92%	92	98	96	Monitoring and evaluation of projects and programmes MCE familiarization tour and stakeholders engagement	Inadequate logistics for monitoring and evaluation Inadequate funding Weak coordination among department and stakeholders Delay submission of report	Strengthen monitoring and evaluation system Build capacity of staff Improve coordination among Departments
Social Development								
Number of Training Conducted on ISSOPs	6	0	0	2	0	Conduct Social education programmes	Inadequate resources to carry out activities	Provision of funds to the Department to carryout field activities
Proportion of case workers trained in	15%	0%	22%	40%	20%	Child labour education in school and communities		

Child Protection and Family Welfare								
-------------------------------------	--	--	--	--	--	--	--	--

Indicator (Categorised by Development Dimension)	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025	Key Programmes Undertaken During the Year	Challenges Encountered in the Year	Policy Recommendation
Economic development								
Number of New Industries Established								
Number of Child Violence Cases benefiting from Social Welfare/Services	15	0	0	2	0	Educated on Child Rights and Protection Case Management and Sensitization Payment and Monitoring	Inadequate funds to give continuous orientation and capacity building to vulnerable group Lack of means of transport to facilitate the work of the department	Provision of transport and logistics to the Department for effective and efficient service delivery Update on Expired Cards with LMS and GHIPPS
Number of Children Reached by Social Work/Social Services	100	73	66	100	63			
Number of people reached with Child Protection and SGBV Information	100	73	66	20	0			
Number of LEAP Household Members on NHIS	720	720	697	720	697			
Number of Household with Adolescent Girls Benefiting from LEAP Programme	420	220	197	220	197			
Number of Outreach Visit to Communities with LEAP Household	6	6	6	4	4			

Number of Referrals Received from GHS	5	1	2	5	0			
---------------------------------------	---	---	---	---	---	--	--	--

Indicator (Categorised by Development Dimension)	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025	Key Programmes Undertaken During the Year	Challenges Encountered in the Year	Policy Recommendation
Social Development								
Proportion of Referrals Receiving Adequate Follow-Up	5	1	2	5	0	Welfare services rendered to indigents and link them to NHIS Monitored and supervised leap payment	Inadequate resources to carry out activities Inadequate funds to give continuous orientation and capacity building to vulnerable group Lack of means of transport to facilitate the work of the department	Increase funding for social intervention programmes Strengthen monitoring and supervision Enhance public awareness Improve targeting and beneficiary identification
Number of DSWCD's that have Shared their MMDA's LEAP Household data with both NHIS & GHS	2	1	1	1	0			
Number of Girls Reached by Prevention and Care Services	30	5	10	300	400			
Number of CP/SGBV Cases Referred to Other Services and Follow-up	10	0	2	5	2			
Number of NGOs, Including RHCs Trained	NGO-3 RHC-0	0	0	1	0			
Number of Children Placed in Foster Care	10	0	0	2	0			
Proportion of Population with Access to Basic Water Sources	76.6%	100%	79.8%	87%	88			

									Strengthen community water management system
--	--	--	--	--	--	--	--	--	--

Indicator (Categorised by Development Dimension)	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025	Key Programmes Undertaken During the Year	Challenges Encountered in the Year	Policy Recommendation
--	-------------	-------------	-------------	-------------	-------------	---	------------------------------------	-----------------------

Social Development

Proportion of population with Access to Improved Sanitation Services	46.12%	85%	85.5%	90%	89%	Sensitize the general public on Environmental Sanitation Organize regular hostels, industries and other premises inspections Promotion and Education on Household toilets	Poor attitude toward sanitations High cost of construction sanitation facilities Inadequate household toilet facilities	Strengthen sanitation bye-laws enforcement Promote household toilet construction Increase investment in sanitation facilities
Number of Public Health Facilities	20	20	21	23	21	Construction of CHPS Compound	Inadequate funding Inadequate health workers	Construction of additional health facilities Improve health infrastructure and equipment

2.5 UPDATE ON CRITICAL DEVELOPMENT AND POVERTY ISSUES

Government social development policies and programs are designed to create a fair and inclusive society where everyone has equal opportunities, provided they are well-resourced and fairly distributed.

The Municipality successfully implemented several important development initiatives during the year, with support from the government and development partners. These initiatives include:

- ❖ Free Senior High School
- ❖ School Feeding Programme
- ❖ Capitation Grants
- ❖ Food System Resilience Program (FSRP)
- ❖ Feed Ghana Program Initiative
- ❖ Ghana Productive Safety Net Project
- ❖ DRIP

However, the absence of necessary data from some reporting departments prevented the MPCU Secretariat from reporting on certain programs in this section of the Annual Progress Report. Programs affected include Free Senior High School, NHIS, Capitation Grants, NEIP, and NYEA. This was due to the failure of these departments and agencies to submit their reports for harmonization

2.5.1 Ghana School Feeding Programme, Capitation Grant and Free Senior High School (SHS) Programme

Education is a fundamental requirement for the development of every district, municipality and the nation as a whole. It strengthens the economy, promotes equality, develops essential skills and improves the chances of financial stability.

To make education affordable and accessible to all, the Government of Ghana has implemented several pro-poor interventions such as:

- Ghana School Feeding Programme
- Capitation Grants
- Free Senior High School Programme

These interventions have positively impacted the lives of both parents and children within the Municipality.

As a result of these initiatives, school enrolment has increased significantly from the basic to the second-cycle level, and literacy levels have improved. Based on the data analysed, the Municipality has made progress towards achieving its goal of creating opportunities for all and ensuring inclusive and equitable access to quality education at all levels.

2.5.2 HIV/AIDS Awareness Programmes and Activities implemented for the year 2025

During the year under review, the HIV Focal Person, with support from the Central Government, implemented several HIV-related activities within the Municipality. These activities included:

- HIV Testing and Counselling (HTC)
- Sensitization and education programmes
- Prevention of Mother-to-Child Transmission (PMTCT)
- World HIV/AIDS Day celebration

In 2025, the Municipal Assembly team, led by the HIV Focal Person and health workers, organized a school sensitization programmes. The programme focused on educating students and community members on HIV and AIDS prevention and promoting awareness on safe practices.

2.5.3 Ghana Productive Safety Net Project 2 (GPSNP2)

During the year under review, the Asante Akim North Municipality, through the Ghana Productive Safety Net Project 2 (GPSNP2), invested in coconut and palm oil plantations. The Assembly acquired about 18 hectares of land at Adeimera, PKK and Abrewapong for the cultivation of these crops.

In addition, three subprojects were initiated for the rehabilitation of feeder roads at Nsonyameye, Serebuoso and Bebuso.

At the start of the programme, about 20,000 coconut seedlings and 19,000 palm oil seedlings were distributed to farmers in the Municipality.

A total of 416 beneficiaries were employed under the programme, comprising 254 females and 158 males. The project aims to reduce poverty, improve the living standards of beneficiaries—especially LEAP households—boost the local economy and support the Planting for Export and Rural Development initiative.

However, the programme was suspended during the year under review.

2.5.4 Livelihood Empowerment Against Poverty (LEAP) Programme

During the year 2025, the Assembly continued to support the LEAP Programme under the supervision of the Social Welfare and Community Development Department. The programme contributes to the Municipal goal of creating equal opportunities for all and the objective of eradicating poverty in all its forms and dimensions.

By the end of 2025, the Assembly had received a total amount of GH¢1,287,936.00, compared to the targeted amount of GH¢750,000.00, to support LEAP beneficiaries.

In total, 720 LEAP beneficiary households from 32 communities benefited from the intervention across the Municipality. Out of the 720 beneficiaries, 156 were males while 564 were females.

2.5.5 ONE DISTRICT ONE FACTORY PROGRAMME (1D1F)

The Asante Akim North Municipality benefited from the One District One Factory (1D1F) Programme. Under this initiative, a Plantain Processing Factory was established in the Municipality.

The Central Government partnered with a private investor to set up the factory, which has recently employed about 128 youth in the Municipality. With the factory now operational, it is expected to boost the processing and export of locally manufactured products and contribute to the growth of the country's Gross Domestic Product (GDP).

2.5.6 TREE PLANTING EXERCISE

As part of efforts to conserve the natural environment, the Municipal Assembly, in collaboration with the Forestry Division in Juaso, carried out tree planting exercises in degraded forest areas, institutions, schools, and along roadsides within the Municipality.

The exercise aimed at restoring depleted forest zones and preserving the natural environment for present and future generations. Some of the tree species planted included acacia, mango, and coconut.

2.5.7.0 DISTRICT ROAD IMPROVEMENT PROGRAMME (DRIP)

In an effort to improve Ghana's road infrastructure, the Government of Ghana introduced the District Road Improvement Programme (DRIP) on 31st July 2024. The initiative aims to equip Metropolitan, Municipal and District Assemblies (MMDAs) with the necessary equipment and resources to improve road networks across the country.

Through the provision of road construction equipment and technical support, a total of 12 kilometres of roads within the Municipality were reshaped and opened up during the year under review. As a result, these roads have been improved and are now in motorable condition, making transportation easier for residents and farmers in the Municipality.

Table 2.9 provides an update of the critical development and poverty issues implemented at the Municipal level in the year 2025.

TABLE 2.9- UPDATE ON CRITICAL DEVELOPMENT AND POVERTY ISSUES IN 2025

Critical Development and Poverty Issues	Allocation GH¢	Actual receipt GH¢	No. of beneficiaries		Remarks
			Male	Female	
Livelihood Empowerment Against Poverty (LEAP) programme	750,000.00	1,287,936.00	156	564	The programme has improved the living conditions of the people, thereby addressing the poverty issues within the Municipality

Source: MPCU-AANMA, 2025

Note: The relevant agencies, departments, and institutions mandated to implement these social development programmes in the Municipality did not submit the required data, particularly on financial allocations and beneficiary numbers, to the MPCU Secretariat for harmonization and inclusion in the report.

2.6 ADMINISTRATIVE AND HUMAN RESOURCE ISSUES

The Asante Akim North Municipal Assembly is made up of thirty-two (32) members. This includes twenty-two (22) elected members and ten (10) Government Appointees. The Assembly also includes the Member of Parliament, who does not have voting rights, and the Municipal Chief Executive (MCE), who serves as both the administrative and political head of the Municipality. Out of the total Assembly members, twenty-nine (29) are males and three (3) are females. Heads of the Decentralized Departments also participate in Assembly meetings as ex-officio members but do not have voting rights.

The Assembly carries out its functions through the Executive Committee, which is chaired by the Municipal Chief Executive. The Executive Committee is supported by seven (7) Sub-Committees. These Sub-Committees discuss and compile issues related to their respective areas of responsibility and submit them to the Executive Committee for further discussion. The Executive Committee then makes recommendations to the General Assembly for consideration and approval.

The Executive Committee also performs executive functions, particularly in finance and administration, and ensures that decisions taken by the General Assembly are effectively implemented.

The implementation of decisions made by the General Assembly is carried out by the Municipal Assembly's administrative structure, which consists of fourteen (14) Decentralized Departments and other quasi-government agencies with their staff.

TABLE 2.10- POLITICAL LEADERSHIP, STAFF STRENGTHS AND THE UPDATE OF KEY LOGISTICS OF ASANTE AKIM NORTH MUNICIPAL ASSEMBLY

Political leadership of Asante Akim North Municipal Assembly

ANMMA	Name of Municipal Chief Executive	Assembly Members		
		Males	Female	Total
	Hon. Sarah Amoakowaa	29	3	32

TABLE 2.11- STAFF STRENGTH OF ASANTE AKIM NORTH MUNICIPAL ASSEMBLY

Department	Requirement		Actuals	% covered	Training Required
	Minimum	Maximum			
Central Administration	111	156	29	26%	Training on Local Governance
Agric.	40	60	17	42.50%	to have more training on the Modern Day Agricultural Activities
Environmental Health	26	42	16	62%	to have more training o the preventive measures of Environmental Health
Works	57	84	6	11%	Advanced Project Management
Urban Roads	18	29	1	6%	Advanced Project Management

Physical Planning	17	39	5	29%	law on Spatial and Physical Planning Development
Human Resource	3	4	2	67%	Handling "sticky issues" such as declining employee performance, absenteeism, and unreasonable requests
Social Welfare	10	13	7	70%	Report writing & Advanced Training in Social Work and Community
Statistics	3	5	1	33%	Advanced Computer Skills and Knowledge
Revenue	28	45	6	21%	Report writing and I.C.T. Skills
Internal Audit	5	8	5	100%	Contract and Financial Management & Accounting software

CAPACITY DEVELOPMENT AS AT THE END OF THE YEAR (2025)

TABLE 2.12 CAPACITY DEVELOPMENT AS AT THE END OF THE YEAR (2025)

Name or type of the Capacity Development	Venue/ Location	Purpose of the programme	Source of funding	Target group	Facilitators	No. of beneficiaries		
						Total	Male	Female
Training on LGS Protocols and the importance of Staff Appraisal	Assembly's Conference Hall	Train staff to be abreast to the LGS Protocols.	IGF	ALL STAFF	In-House	90	30	120
Training Workshop on Assembly Structures on the Local Governance ACT	Assembly's Conference Hall	Train assembly members to be well abreast to the Assembly Structures.	IGF	ALL Hon. Assembly & Unit Committees Members and Selected Staff	In-House	30	15	45
Effective Impact Assessment, Communication, Report & Minute Writing	Assembly's Conference Hall	Train HODs/Unit Heads on the importance of report & minute writing and communication.	IGF	HODs/Unit Heads and Key Staff	In-House	17	8	25
Training Workshop on the use of DDDP	Assembly's Conference Hall	Train HODs/Unit Heads on the use of the DDDP	IGF	HODs/Unit Heads and Key Staff	In-House	17	8	25

AANMA, HR Dept. – 2025

TABLE 2.13- UPDATE ON KEY LOGISTICS

AANMA	Computer		Printer		Projector		Office Space		Vehicle		Remarks
	Required	Actual	Required	Actual	Required	Actual	Required	Actual	Required	Actual	
	60	15	22	12	2	1	Additional Storey Building	1	8	4	Adequate logistics are needed to ensure effective and efficient service delivery

2.7 EVALUATION AND PARTICIPATORY M&E

2.7.1 Evaluation Conducted, Their Findings & Recommendations

Monitoring and Evaluation (M&E) remained an integral component of the Assembly's development planning and project implementation process during the year under review. It served as an important mechanism for assessing the performance, effectiveness, and impact of programmes and projects implemented within the Municipality.

During the period, several monitoring and evaluation exercises were undertaken by the Municipal Planning Coordinating Unit (MPCU) in collaboration with key community stakeholders. Ex-ante and terminal evaluations were conducted to assess whether the intended outputs and outcomes of implemented projects were achieved. These evaluations also helped to identify implementation challenges and the factors contributing to any shortcomings, thereby providing useful lessons to inform future project planning and implementation.

Additionally, routine monitoring of ongoing and recently completed projects was carried out to assess progress and the operational status of completed facilities. The monitoring process involved engagement with contractors, community members, and project beneficiaries to better understand implementation challenges and identify any deviations from project plans.

Furthermore, the evaluation exercises assessed the extent to which the various interventions contributed to the achievement of the project objectives and the overall development goals of the Municipality. Lessons learned from the monitoring and evaluation activities will be used to strengthen the planning, design, and implementation of future programmes and projects.

Findings from the evaluation indicated that the selected physical projects implemented in 2025 had a positive impact on the living conditions of people within the Municipality. However, the implementation of most projects was affected by funding constraints due to delays release of funds from the central government, particularly the District Assemblies Common Fund.

It is therefore recommended that funds be released promptly to facilitate the effective implementation of the 2026–2029 District Medium-Term Development Plan (DMTDP)

TABLE 2.14- EVALUATIONS CONDUCTED IN 2025

Name of the Evaluation	Policy/Programme/ Project Involved	Consultant or Resource Persons Involved	Methodology Used	Findings	Recommendations
1. Ex-Ante Evaluation of Physical Projects	Construction of Physical Projects including: <ul style="list-style-type: none"> • Health Facilities – Health Centre • Water Facilities – Boreholes • Sanitation Facilities – Communal Toilet Facilities, Up-left of Refuse Container • Water Facilities- Merchandised Bore-hole • Roads-Maintenance of roads 	<ul style="list-style-type: none"> • Municipal Co-ordinating Director • Municipal Planning Office • Municipal Budget Analyst • Municipal Finance Officer • Municipal Works Engineer • Director, Municipal Health Directorate • Director, Municipal Education Directorate • Selected MPCU Members • Assembly Members • Community Development Officer • Environmental Health Officer 	<ul style="list-style-type: none"> • Field Surveys including Data Collection and Analysis • Observations • Presentations • Dissemination • Report Writing 	<ul style="list-style-type: none"> • Inadequate classroom blocks • Low access to quality healthcare in rural areas • Low access to potable water in the rural communities • Low access to improved sanitation facilities • High cost of transportation to rural areas • High occurrence of rampant fire outbreak on farmlands and homes during the dry season 	<ul style="list-style-type: none"> • Provision of conducive environment for teaching and learning (Classrooms, Teachers Quarters) to improve conduct hours and students attendance • Provision of Health Facilities to increase access to quality healthcare • Provision of water facilities (Mechanized boreholes and hand dug well) to improve access to potable water • Reshaping of feeder road network to reduce cost of transportation and post-harvest lost in the Municipality • Provision of sanitation equipment and refuse containers to help improve sanitation as well as curb the spread of diseases related to filth within the Municipality
2. Terminal Evaluation of Physical Projects	Construction of Physical Projects including: <ul style="list-style-type: none"> • Health Facilities –Health Centres • Sanitation Facilities – Communal Toilet Facilities Up-left of Refuse Container • Water Facilities- Merchandised Bore-hole • Roads- Maintenance/Patching of Roads 	<ul style="list-style-type: none"> • Municipal Co-ordinating Director • Municipal Planning Office • Municipal Budget Analyst • Municipal Finance Officer • Municipal Works Engineer • Director, Municipal Health Directorate • Director, Municipal Education Directorate • Selected MPCU Members • Assembly Members • Community Development Officer • Environmental Health Officer 	<ul style="list-style-type: none"> • Field Surveys including Data Collection and Analysis • Observations • Presentations • Dissemination • Report Writing 	<ul style="list-style-type: none"> • Teachers ‘conduct hours increase • Students’ attendance increase • Improved in quality healthcare • Access to potable water coverage increased • Accesses to improved sanitation facilities • Length of feeder roads patched and improved • Education on Fire safety increased for both farmers and the populace 	<ul style="list-style-type: none"> • Ensuring the implementation of the Maintenance Plan to ensure project sustainability for all facilities within the Municipality • Regular reshaping and maintenance of both urban and feeder roads within the municipality to reduce cost of transportation. road accidents and loss of food stuffs in the Municipality • Moreover, funds should be made available to conduct quarterly Evaluations to help improve decision making and provide insights for effective programme and project implementation within the Municipality

Source: MPCU-AANMA, 2025

2.8 PARTICIPATORY MONITORING AND EVALUATION UNDERTAKEN AND THEIR RESULTS

Participation plays a crucial role in Monitoring and Evaluation (M&E) as it helps build the capacity of stakeholders and community members. Through participation, individuals develop valuable skills in areas such as resource management, planning, problem solving, and collaborative decision-making.

During the year under review, Participatory Monitoring and Evaluation (PM&E) exercises were conducted for all physical projects implemented in the Municipality. The PM&E exercise was carried out in collaboration with a range of key stakeholders including Decentralized Departments, Traditional Authorities, Assembly Members, Unit Committee Members, Community Members, and Civil Society Organizations.

The main PM&E tool used was the Community Score Card (CSC). The CSC consists of four main components: the input tracking scorecard, the community-generated performance scorecard, the Assembly's self-evaluation scorecard, and an interface meeting between project beneficiary communities and the Municipal Assembly Management staff. In addition, the Citizen Report Card was also used as a supporting tool for the exercise.

Details of the Participatory Monitoring and Evaluation conducted in the Municipality are presented in Table 2.9.

In line with the objectives of the PM&E process, it was revealed that most of the projects in the Municipality did not have project signboards displaying key information such as the project cost and funding source. It was also identified that although the projects and programmes were consistent with the needs of the communities, delays in project execution and handover had negatively affected the timely achievement of project objectives.

The general recommendations from the PM&E exercise included the need for the Municipality to intensify project supervision, monitoring, and evaluation to ensure quality delivery. Additionally, project information such as contract sum, duration of implementation, and scope of work should be made known to community members to promote accountability and transparency.

TABLE 2.15- SHOWS THE DETAIL OF PM&E CONDUCTED

Name of the PM&E Tool	Policy/Programme/ Project Involved	Consultant or Resource Persons Involved	Methodology Used	Findings	Recommendations
1.Community Score Card (CSC) on Physical Projects	Construction of Physical Projects including: <ul style="list-style-type: none"> • Health Facilities – Renovation of Health Centre, CHPs Compound • Roads Maintenance and Rehabilitation • Water Facilities – Mechanized Boreholes • Sanitation Facilities – Communal Toilet Facilities, Communal Refuse Containers 	<ul style="list-style-type: none"> • Municipal Co-ordinating Director • Municipal Planning Office • Municipal Budget Analyst • Municipal Finance Officer • Municipal Works Engineer • Municipal, Ghana Health Service • Director, Ghana Education Service • Selected MPCU Members • Assembly Members • Traditional Authorities • Unit Committee Members • Opinion Leaders • Contractors 	<ul style="list-style-type: none"> • Focus Group Discussion • Observations • Projects Reporting 	<ul style="list-style-type: none"> • Delay in the completion of projects • Inability to Pay Contractors on Schedule • Inadequate IGF to support project implementation • Projects procured were more than available resources to undertake them • Inadequate communal refuse containers • Inadequate CHPs Compound • Inadequate household toilet facilities 	<ul style="list-style-type: none"> • Funds to undertake projects should be made available before project is procured • The Municipal Assembly should engage and award projects to financially capable contractors • Organize sensitization programmes for the members of the community on the importance of Internally Generated Funds • Provision of adequate sanitation facilities to the community members • Construction, Reshaping and Routine Maintenance of Road networks • Construction of CHPs Compound at some selected communities • Policy programme to encourage Household Toilet constructions
2.Transect Walk	Monitoring of all physical projects	Municipal Assembly Monitoring Team, Key Stakeholders	Observation and Projects Reporting	<ul style="list-style-type: none"> • Untimely release of funds especially DACF was hindering the progresses of work done by contractors 	<ul style="list-style-type: none"> • The team recommended for early releases of funds to contractors to ensure early completion of projects • The team commended the contractor on the work done

Source: MPCU-AANMA, 2025

CHAPTER THREE

3.0 THE WAY FORWARD

3.1 KEY ISSUES ADDRESSED AND THOSE YET TO BE ADDRESSED

This section highlights the key achievements made by the Municipality during the reporting period as well as the major issues that still require attention.

Key Achievements

Agricultural Development

- ❖ Increased adoption of modern agricultural technologies disseminated by the Municipal Department of Agriculture.
- ❖ Distribution of improved seeds and seedlings to farmers to enhance agricultural productivity.

Economic Development

- ❖ Facilitation of access to loans for Small and Medium Enterprises (SMEs) through collaboration between the Business Advisory Centre (BAC) and the Ministry of Trade and Industry, leading to job creation and improved local economic growth.

Education

- ❖ Improvement in educational infrastructure and the provision of learning materials, which contributed to increased school enrolment at various levels of education.
- ❖ Notable improvement in learning outcomes within schools in the Municipality.

Health

- ❖ Reduction in the institutional maternal mortality ratio from 103 to 73 per 100,000 live births.
- ❖ Progress made towards improving access to healthcare services and reducing morbidity and mortality.

Social Welfare and Infrastructure Development

- ❖ No reported cases of child trafficking during the reporting period.
- ❖ Improvement in sanitation services and increased access to safe drinking water in communities.
- ❖ Improvement in road network conditions through maintenance activities.
- ❖ Increased electricity coverage within the Municipality.
- ❖ Distribution of streetlight bulbs to communities to enhance security.
- ❖ Efforts to control the activities of Fulani herdsmen to improve security and protect agricultural production.

Social Protection

- ❖ Disbursement of GH¢1,287,936.00 to 720 beneficiary households under the Livelihood Empowerment Against Poverty (LEAP) programme across 32 communities.

Administrative and Logistical Support

- ❖ Procurement of office and residential accommodation, fuel, furniture, stationery, and logistical support for Decentralized Departments and Area Councils.
- ❖ Distribution of mono and dual desks to schools to improve teaching and learning.
- ❖ Release of funds to Decentralized Departments to support the implementation of the 2025 Annual Action Plan.
- ❖ Promotion of stakeholder participation in development programmes.
- ❖ Road maintenance works including pothole patching, reshaping of feeder roads, and gravelling of selected roads.

3.1.1 KEY CHALLENGES AND DIFFICULTIES ENCOUNTERED IN THE PLAN IMPLEMENTATION WHICH ARE YET TO BE ADDRESSED.

The following challenges were identified as major factors hindering the effective implementation of the Municipal Medium-Term Development Plan (MMTDP) and remain unresolved:

Financial Constraints

- Irregular and delayed release of the District Assemblies Common Fund (DACF), which is a major source of funding for the Assembly.
- Inadequate and unsustainable funding for the activities of the Municipal Planning Coordinating Unit (MPCU).
- Insufficient budgetary allocation for Monitoring and Evaluation (M&E) activities, including logistics and vehicle support.
- Low performance in Internally Generated Funds (IGF), limiting the Assembly's ability to implement IGF-funded programmes and projects.
- Differences between projected and actual financial resources, leading to overestimation of capital expenditure and delays in project implementation.
- High financial cost associated with controlling the activities of Fulani herdsmen within the Municipality.

Data Management and Information Flow

- Inadequate and fragmented data for accurate revenue projection and generation.
- Difficulty in obtaining timely and accurate data from some Departments and Units, including non-decentralized agencies.
- Delays in the submission of required information and data by departmental units.

Infrastructure and Service Delivery

- Poor road network infrastructure in some parts of the Municipality.
- Intermittent water and electricity supply from the Ghana Water Company Limited (GWCL) and the Electricity Company of Ghana (ECG).
- Inadequate street lighting in several communities.
- Insufficient skip containers for effective waste management.

Logistical Constraints

- Inadequate logistical support for the operations of the Municipal Assembly.

3.2 RECOMMENDATIONS

The following recommendations are proposed to address identified challenges and improve the efficiency and effectiveness of the Municipal Development Plan:

Improved Reporting and Data Management:

Implement a mandatory and timely submission protocol for all Departmental Annual Progress Reports to ensure accurate and comprehensive program and project reporting.

Enhanced Financial Management:

Prioritize the timely disbursement of funds to facilitate the completion of ongoing and initiation of planned projects and programs.

Maintenance and Infrastructure Sustainability:

Promote a preventative maintenance culture to ensure the timely repair of deteriorating facilities, thereby extending their lifespan and maximizing their utility.

Strengthened Monitoring and Evaluation (M&E) Capacity:

Capacity-building programmes should be organized to strengthen M&E activities across all levels of the Assembly, especially for the Municipal Planning Coordinating Unit (MPCU) and other key stakeholders.

Adequate budgetary allocation should be made to support M&E activities and logistical needs. Clear guidelines should be established for data collection, reporting, and dissemination among departments.

Additional vehicles and logistics should be provided to improve the monitoring and supervision of project and programme implementation.

Stakeholder Engagement and Conflict Resolution:

Continue and intensify engagement with key stakeholders, including Assembly Members, Unit Committee Members, traditional leaders (Nananom), and leadership of Fulani groups, to facilitate a sustainable resolution to the conflict between local residents and Fulani herdsman.

Utility Service Reliability:

Collaboration with the Ghana Water Company Limited (GWCL) and the Electricity Company of Ghana (ECG) should be strengthened to address the issue of intermittent water and electricity supply.

3.3 CONCLUSION

Despite the implementation challenges encountered during the reporting period, the Asante Akim North Municipal Assembly made considerable progress in promoting socio-economic development within the Municipality. Significant achievements were recorded in agriculture, economic development, education, healthcare, infrastructure, and social protection.

However, persistent challenges such as funding delays, infrastructure deficits, data management constraints, and logistical limitations continue to affect development efforts. Addressing these challenges through improved financial management, strengthened monitoring and evaluation systems, enhanced stakeholder collaboration, and improved service delivery will help ensure effective implementation of development programmes and improved living conditions for residents of the Municipality.